

# 2020-21 **ACADEMIC CATALOG**



**St. Jude Children's  
Research Hospital**  
Graduate School of  
Biomedical Sciences





# St. Jude Children's Research Hospital

## Graduate School of Biomedical Sciences

The St. Jude Children's Research Hospital Graduate School of Biomedical Sciences is authorized by the Tennessee Higher Education Commission. This authorization must be renewed each year and is based on an evaluation of minimum standards concerning quality of education, ethical business practices, health and safety, and fiscal responsibility.

### ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

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Victoria Honnell and Stephen White, DPhil



# MESSAGE FROM THE DEAN

Welcome to the St. Jude Children's Research Hospital Graduate School of Biomedical Sciences!

Are you seeking an innovative graduate experience? If so, I strongly encourage you to explore the programs of the St. Jude Graduate School. The hospital was founded in 1962 to cure life-threatening childhood diseases through seamless interactions between clinicians and researchers. This uniquely integrated clinical and scientific environment provides unmatched opportunities for scientific graduate training. The first and only National Cancer Institute-designated Comprehensive Cancer Center devoted solely to children, St. Jude has also been ranked as the No. 1 pediatric cancer hospital by U.S. News & World Report. By advancing the research of the nation's top pediatric cancer hospital, your work here will make a real difference to our patients and to children around the world.

Our reputation for scientific and clinical excellence has been achieved by following a simple formula – hiring the best researchers and providing them with the best facilities. We used the same simple formula to create the Graduate School, which boasts a graduate faculty of internationally renowned investigators. As a graduate student, you will be taught and mentored by nearly 150 scientific and clinical investigators working within 22 academic departments.

You will join a highly selective cohort of students, who will develop into elite biomedical scientists and health professionals fully prepared to be leaders in research, academia, government and industry. Our resources are unparalleled, with access to state-of-the-art core facilities that will speed scientific discovery and expedite your progress to graduation. To foster collaboration and community, our students enjoy a custom-designed space in the Marlo Thomas Center for Global Education and Collaboration. The space encompasses the teaching facility, staff offices, a recreational and discussion area, and private study carrels for your first year in the program.

Our programs have been designed to reinforce and expand upon the foundation of your undergraduate programs and careers in scientific disciplines including, but not limited to, biology (including computational), chemistry, mathematics and biostatistics, physics, and pre-med. The programs are rigorous with master's level students completing their degrees in two years and doctoral students completing their degrees within five years. Our curriculum is demanding and is ideally suited to independent, ambitious, and fearless graduate students who enjoy working in teams, sharing creative ideas, and challenging norms while contributing to the scholarship of scientific research.

Memphis offers an outstanding quality of life for students and attractions that include a thriving music and arts scene, NBA basketball and professional baseball and soccer, a rich cultural environment, parks and biking trails, world-class dining, and a fun and vibrant nightlife. St. Jude-sponsored housing for our graduate students is available along the beautiful Mississippi River or in the historic midtown area. Our outstanding social and intellectual environment is a major reason why St. Jude is consistently ranked on Fortune magazine's "100 Best Places to Work For."

I encourage you to learn more about the St. Jude Children's Research Hospital Graduate School of Biomedical Sciences and look forward to welcoming you to our remarkable institution.

Sincerely,



# GRADUATE SCHOOL ADMINISTRATION



Stephen W. White, DPhil  
President and Dean



Brian Walton, MBA  
Associate Dean



Racquel Collins,  
MT(ASCP), MBA, PhD  
Assistant Dean



Shaloo Puri, MBBS, DTCD,  
MPH, MPA  
Assistant Dean



Dayna Baker  
Coordinator - Graduate  
School Operations



Tiffany Young-Polk, MA  
Registrar



Julie Laveglia, MA  
Global Child Health  
Program



McGehee Marsh, PhD JD  
Legal Counsel

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St. Jude Children's Research Hospital, Memphis, TN

William E. Troutt, PhD  
Former President, Rhodes College, Memphis, TN

Stephen W. White, DPhil  
President and Dean, St. Jude Children's Research  
Hospital Graduate School of Biomedical Sciences,  
Memphis, TN

*The St. Jude Children's Research Hospital Graduate  
School of Biomedical Sciences honors the memory  
of Camille F. Sarrouf, Sr, Esq (1933-2018) for his  
service as chair of the school's board of trustees.*



# GRADUATE SCHOOL FACULTY

Brian Abraham  
Elisabeth Adderson  
Asya Agulnik  
Doralina Anghelescu  
Aseem Ansari  
Gregory Armstrong  
Armita Bahrami  
Justin Baker  
Suzanne Baker  
Nickhill Bhakta  
Jay Bikoff  
Michael Bishop  
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Rachel Brennan  
Miguela Caniza  
Xinwei Cao  
Wassim Chemaitilly  
Taosheng Chen  
Xiang Chen  
Yong Cheng  
Hongbo Chi  
Wilson Clements  
Heather Conklin  
Valerie Crabtree  
Andrew Davidoff  
Alessandra d'Azzo  
Fabio Demontis  
Christopher DeRenzo  
Meenakshi Devidas  
Michael Dyer  
Eric Enemark  
Jeremie Estep  
William Evans  
Sara Federico  
Yongqiang Feng  
Marcus Fischer  
Jamie Flerlage  
Paola Friedrich  
Aditya Gaur  
Paul Geeleher  
Terrence Geiger  
Stephen Gottschalk  
Douglas Green  
Daniel Green  
Gerard Grosveld  
Mario Halic  
Young-Goo Han  
Jane Hankins  
Julie Harreld  
Mark Hatley  
Sara Helmig  
Linda Hendershot  
Hans-Martin Herz  
Diego Hijano

Scott Howard  
Julia Hurwitz  
Hiroto Inaba  
Sima Jeha  
Charalampos Kalodimos  
Seth Karol  
Thirumala-Devi Kanneganti  
Erica Kaye  
Jeffery Klco  
Giedre Krenciute  
Richard Kriwacki  
Mondira Kundu  
Myriam Labelle  
Catherine Lam  
Richard Lee  
Chunliang Li  
Xiaotu Ma  
Belinda Mandrell  
Elisa Margolis  
Angela McArthur  
Jennifer McArthur  
Mary Elizabeth McCarville  
Maureen McGargill  
Sally Mclver  
Shannon McKinney-Freeman  
Peter McKinnon  
Michael Meagher  
Thomas Merchant  
Monika Metzger  
Tanja Mittag  
Tudor Moldoveanu  
James Morgan  
Ronald Morrison  
Sheena Mukkada  
Charles Mullighan  
Daniel Mulrooney  
Kirsten Ness  
Scott Newman  
Kim Nichols  
Paul Northcott  
Esther Obeng  
Stacey Ogden  
Arzu Onar-Thomas  
Joseph Opferman  
Alberto Pappo  
Janet Partridge  
Anand Patel  
Junmin Peng  
Jamy Peng  
Sean Phipps  
Stanley Pounds  
M. Paige Powell  
Ching-Hon Pui  
Shaloo Puri

Ibrahim Qaddoumi  
Evadnie Rampersaud  
Ulrike Reiss  
Mary Relling  
Raul Ribeiro  
Fatima Rivas  
Charles Roberts  
Giles Robinson  
Carlos Rodriguez-Galindo  
Jason Rosch  
Martine Roussel  
Jeffrey Rubnitz  
Charles Russell  
Sedigheh Salehabadi  
Victor Santana  
Daniel Savic  
Erin Schuetz  
John Schuetz  
Stacey Schultz-Cherry  
Lindsay Schwarz  
Akshay Sharma  
Anang Shelat  
David Solecki  
Clinton Stewart  
Elizabeth Stewart  
Aimee Talleur  
Li Tang  
Joseph Taylor  
Paul Thomas  
Christopher Tinkle  
Brandon Triplett  
Shengdar Tsai  
Elaine Tuomanen  
Santhosh Upadhyaya  
Amy Vavere  
Mireya Paulina Velasquez  
Zhaoming Wang  
Richard Webby  
Mitchell Weiss  
Stephen White  
Carmen Wilson  
Joshua Wolf  
Jun Yang  
Yutaka Yasui  
Benjamin Youngblood  
Jiyang Yu  
Stanislav Zakharenko  
Gerard Zambetti  
Jinghui Zhang  
Liqin Zhu

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All faculty have the minimum-required THEC credentials to teach graduate students.

# HISTORY OF ST. JUDE

More than 50 years ago, Danny Thomas, a struggling young entertainer with \$7 in his pocket, got down on his knees in a Detroit church, before a statue of St. Jude Thaddeus, the patron saint of hopeless causes. Danny Thomas asked the saint to “show me my way in life,” and pledged to someday build a shrine to the saint. His prayer was answered. Within a few years, Danny Thomas’ career prospered. Through films and television, he became a nationally known entertainer, and he remembered his pledge to St. Jude.

When the hospital opened its doors in 1962, a diagnosis of acute lymphoblastic leukemia (ALL) was a death sentence. ALL, the most common form of childhood cancer, had only a 4% survival rate. At that time, the Handbook of Pediatrics stated, “There is no cure for leukemia; treatment is directed at prolonging life and relieving symptoms.” Pioneering research at St. Jude resulted in patients with ALL having a 50% cure rate only 8 years after the hospital was established. Building on this early success, St. Jude developed protocols that have raised current survival rates for children with ALL to above 90%. The hospital’s research findings are shared with doctors and scientists around the world; thus, tens of thousands of children are alive today as a result of the research and clinical trials conducted at St. Jude.

Despite the greater than 90% cure rate, some forms of ALL continue to evade treatment. Today, researchers at St. Jude are using next-generation sequencing to explore the pathogenesis of leukemia and the effects of treatment, with the goal of identifying unique molecular targets for the development of more effective therapies. Several novel targets have been identified as a result of the St. Jude Children’s Research Hospital – Washington University Pediatric Cancer Genome Project, which sequenced the complete genomes of more than 600 matched samples of normal cells and cancer cells from patients with the most challenging and severe forms of childhood cancer. As a result of this work, personalized therapies are now being developed. Pharmacogenomic studies are also providing novel insights into inherited differences in drug response, which can further help to individualize treatment. To date, St. Jude has treated more than 30,000 children from across the United States and from more than 80 countries around the world. All patients are accepted by physician referral for newly diagnosed, untreated, or suspected cancer; HIV infections; or certain hematologic, immunologic, or genetic diseases. Patients are accepted based on their eligibility to enroll in an open St. Jude clinical research protocol. After an initial evaluation, assistance with transportation and local living expenses are also provided.

St. Jude patients and their families are never billed for treatment. ALSAC, the fundraising arm of St. Jude, covers all costs beyond those reimbursed by third-party insurers, and when no insurance coverage is available, ALSAC covers all of the patient’s costs. Most patients are seen on a continuing outpatient basis, but the hospital is licensed for 80 beds to accommodate patients who require hospitalization during treatment.

Danny Thomas’ “little hospital in Memphis”—which now has daily operating costs exceeding \$2.5 million dollars—has dramatically improved health care for children around the world and continues to work on improving treatments for pediatric cancer and other catastrophic childhood diseases. Danny Thomas passed away in 1991, but his children, Marlo, Terre, and Tony, carry on the mission and remain a driving force to ensure that their father’s dream endures.



# ABOUT ST. JUDE

St. Jude, located in Memphis, Tennessee, is a private nonprofit biomedical research institute where scientists strive to understand the molecular, genetic, and chemical basis of catastrophic childhood diseases. Research is focused on pediatric cancers, acquired and inherited immunodeficiencies, genetic disorders, and infectious diseases, as well as normal cellular processes. The goal of St. Jude is to develop cures for these diseases and promote their prevention.

The St. Jude campus is situated north of downtown Memphis, on the bluffs of the Mississippi River. The campus consists of hospital and research buildings; ALSAC fundraising headquarters; and a Good Manufacturing Practice (GMP) facility, which produces clinical-grade therapeutics. The research staff consists of basic science faculty, clinical faculty, postdoctoral fellows, clinical fellows, and graduate students from around the world.

St. Jude offers opportunities for postdoctoral and graduate training, which is available in a wide variety of research areas in the basic and clinical sciences. The proximity of laboratory and clinical activities provides an ideal setting for collaborative and translational research and facilitates interactions among investigators working in different disciplines.

## Current Research

The current basic and clinical research at St. Jude includes work in angiogenesis, apoptosis, cancer biology, cell cycle regulation, chemical biology and therapeutics, computational biology, developmental biology, epidemiology and cancer control, experimental hematology, gene therapy, genomics, immunology, infectious diseases, molecular genetics, molecular therapeutics, neurobiology, pathology, pharmaceutical sciences, proteomics, radiological sciences, signal transduction, stem cell transplantation, structural biology, virology, pediatric AIDS, and psychological effects of catastrophic illnesses. St. Jude also conducts long-term biomedical evaluations of its patients and is the only pediatric research hospital supported by a National Cancer Institute Comprehensive Cancer Center support grant. Research highlights from the previous year can be found in the annual Scientific Report, which is available online at [stjude.org/sci-rpt](http://stjude.org/sci-rpt).

## Nobel Prize

In 1996, Peter C. Doherty, PhD, who holds the Michael F. Tamer Endowed Chair in Immunology, was awarded the Nobel Prize for Medicine. This award recognized Dr. Doherty for key discoveries on how T cells identify and eliminate infected cells.

## Faculty in the National Academy of Sciences

Six members of the St. Jude faculty have been elected to the National Academy of Sciences: Charles J. Sherr, MD, PhD (1995); Peter C. Doherty, PhD (1998); Robert G. Webster, PhD (1998); Brenda A. Schulman, PhD (2014); Martine Roussel, PhD (2019); and Douglas Green, PhD (2020).

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## Faculty in the National Academy of Sciences Institute of Medicine

Six members of the St. Jude faculty have been elected to the Institute of Medicine (IOM), a prestigious branch of the National Academy of Sciences. The hospital's IOM members include Peter C. Doherty, PhD, Immunology; President and CEO James R. Downing, MD; William E. Evans, PharmD, Pharmaceutical Sciences; Arthur W. Nienhuis, MD, Hematology; Mary V. Relling, PharmD, Chair of Pharmaceutical Sciences; and Charles J. Sherr, MD, PhD, Chair of Tumor Cell Biology.

## Howard Hughes Medical Institute

Four St. Jude faculty members are Howard Hughes Medical Institute (HHMI) investigators; Michael A. Dyer, PhD, Developmental Neurobiology; Brenda A. Schulman, PhD, Structural Biology and Tumor Cell Biology; Charles J. Sherr, MD, PhD, Chair of Tumor Cell Biology; and J. Paul Taylor, MD, PhD, Chair of Cell & Molecular Biology. An HHMI award offers not only generous funding but also freedom and flexibility. "The Hughes awards have provided me complete freedom and support to do what I want. The key is that Hughes is not project oriented but people oriented," says Dr. Sherr, whose HHMI grant has been renewed three times.

## Academic Programs Office

The vision of St. Jude emphasizes the importance of educating health care and research professionals. In keeping with this vision, the goal of the Academic Programs Office is to be a world leader in attracting the best basic and translational scientists and to provide superior educational and academic opportunities for them to become national and international leaders in advancing the research, prevention, and treatment of catastrophic diseases in children. To support this vision, Academic Programs assists in recruiting and onboarding postdoctoral fellows at St. Jude, provides a comprehensive Fellows Professional Development Program, and offers the opportunity for mentoring training. All students, including those enrolled in the Graduate School, are also encouraged to participate in the seminars, symposia, social functions, and professional development programs provided by Academic Programs. Many undergraduate and graduate students choose to study at St. Jude each year. Of these students, several are here to pursue their entire doctoral research project and thesis preparation under the affiliation agreements that St. Jude has with many universities – both domestic and international.

## Outreach

Close interactions with the neighboring University of Tennessee Health Science Center and Le Bonheur Children's Hospital provide a rich extended research environment in Memphis. The St. Jude mission is not restricted to Memphis and the Mid-South; St. Jude currently has eight affiliate hospitals in the U.S., where pediatric patients can be treated on St. Jude protocols. These affiliates are located in Peoria, Illinois; Shreveport, Louisiana; Baton Rouge, Louisiana; Johnson City, Tennessee; Huntsville, Alabama; Springfield, Missouri; Charlotte, North Carolina and Tulsa, Oklahoma. For the past 25 years, the hospital has also maintained a robust international presence establishing 24 partner sites in 17 countries. Led by the Department of Global Pediatric Medicine, a new initiative, St. Jude Global, will create a network of interactive programs and institutions so that every child has access to quality care for cancer and other life-threatening diseases.



# HISTORY OF THE ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

November 2015 marked the official launch of the St. Jude Children's Research Hospital Graduate School of Biomedical Sciences (Graduate School). This institution was designed to provide exemplary graduate education for the next generation of biomedical researchers. The graduate school represents a major milestone in the history of St. Jude Children's Research Hospital (St. Jude).

The training of biomedical scientists has always been a key component of the hospital's mission, with hundreds of postdoctoral fellows, medical students, and clinical fellows annually contributing to ongoing patient care and research. Graduate student training has also been an educational priority, historically occurring through affiliations with other schools and colleges.

St. Jude leadership recognized that the world-class faculty, research, and facilities at St. Jude represent the perfect environment for graduate training, particularly in the area of translational medicine. This idea continued to evolve over the years, and in June 2015, the hospital's Board approved the school's establishment.

The subsequent development of the school has been rapid. The Tennessee Higher Education Commission officially approved the school in November 2015; the Hospital created a Board of Trustees and Advisory Board and recruited a highly experienced staff in 2016. With the infrastructure and curriculum update, the inaugural class arrived on campus in July 2017.

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# MISSION

To fundamentally advance global health and to find cures for catastrophic pediatric diseases by enhancing education across disciplines and training future leaders and innovators, including researchers probing the molecular basis of disease and therapy, medical practitioners conducting clinical and translational research, and health professionals improving health care systems worldwide.

# VALUES

Our Values provide the foundation for our work and actions. They guide our behavior and influence the way we work with each other as students, faculty, staff, and board members—and the way we engage with our external partners.

**Excellence:** Deliver outstanding and innovative student learning, experience, and career development, leading to academic and professional success.

**Integrity:** Promote an environment where academic endeavors thrive while adhering to the highest standards of professionalism, ethics, honesty, and personal responsibility.

**Respect:** Value the unique environment of the Graduate School and the excellence and achievements of its students, faculty, and staff; be polite and kind to St. Jude patients, their families and each other always, and be a good steward of St. Jude's state-of-the-art resources.

**Collaboration:** Foster an environment of partnership and effective communication among all Graduate School stakeholders.

**Diversity & Inclusion:** Embrace diversity and create an equitable and inclusive community that provides equal access to educational opportunities.

**Freedom of Expression:** Support a community of meaningful discussion, debate and dialogue, and an open exchange of ideas, even if unpopular, so that all voices are heard and considered.

# VISION

A premier graduate school that promotes scholarship, innovation and discovery, and develops inspired graduates who become global and transformative leaders in basic and translational research, clinical research, or child health and health policy.



# ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

## ACADEMIC CALENDAR 2020 – 2021

Fall Term	
Fall Student Registration	July 1, 2020 – July 15, 2020
Term Begins	July 1, 2020
Upper Classmen Report to Labs	July 6, 2020
Move-In Date	July 12, 2020
New Student Orientation	July 20, 2020 – July 31, 2020
BMS Course: Computational Biology (second-year)	July 21, 2020 – September 3, 2020
BMS Course: Topics in Clinical & Translational Research I	July 27, 2020 – December 10, 2020
Faculty Research Presentations (first-year)	July 27, 2020 – July 31, 2020
BMS Course: Research Methods	July 21, 2020 – July 31, 2020
BMS Course: Genes to Proteins	August 3, 2020 – September 4, 2020
BMS Course: Core Facilities I	August 13, 2020 – December 10, 2020
GCH Course: Principles of Biostatistics	September 3, 2020 – December 18, 2020
GCH Course: Introduction to Epidemiology	September 3, 2020 – December 18, 2020
GCH Course: Foundations of Global Health	September 3, 2020 – December 18, 2020
GCH Course: Child Health & Burden of Diseases (second-year)	September 3, 2020 – December 18, 2020
GCH Course: Political Economy of Global Health (second-year)	September 3, 2020 – December 18, 2020
BMS Course: Scientific Writing & Communications (second-year)	September 3, 2020 – December 10, 2020
Holiday: Labor Day	September 7, 2020
BMS Course: Laboratory Rotation I	September 8, 2020 – October 16, 2020
Convocation	September 11, 2020
BMS Course: Cell Biology	October 19, 2020 – November 6, 2020
BMS Course: Biostatistics	October 22, 2020 – December 10, 2020
BMS Course: Developmental Biology	November 9, 2020 – December 11, 2020
Holiday: Thanksgiving Break	November 24, 2020 – November 27, 2020
Classes Resume	November 30, 2020
Spring Student Registration	December 1, 2020 – December 15, 2020
Holiday: Winter Break	December 14, 2020 – December 31, 2020
Spring Term	
Holiday: New Year's Day	January 1, 2021
Term Begins	January 2, 2021
BMS Course: Cancer	January 4, 2021 – January 27, 2021
BMS Course: Topics in Clinical & Translational Research II	January 5, 2021 – June 10, 2021
BMS Course: Core Facilities II	January 5, 2021 – June 10, 2021
Holiday: Martin Luther King Jr. Day	January 18, 2021
GCH Course: Research Methods in Global Health	January 26, 2021 – June 17, 2021
GCH Course: Health Economics	January 26, 2021 – June 17, 2021
GCH Course: Introduction to Health Systems	January 26, 2021 – June 17, 2021
GCH Course: Strategic Management of Child Health (second-year)	January 26, 2021 – June 17, 2021
GCH Course: Innovation & Global Health Systems (second-year)	January 26, 2021 – June 17, 2021
BMS Course: Laboratory Rotation II	January 28, 2021 – March 11, 2021
BMS Course: Immunology	March 15, 2021 – March 26, 2021
Holiday: Spring Break	March 29, 2021 – April 2, 2021
Holiday: Good Friday	April 2, 2021
BMS Course: Infectious Diseases	April 5, 2021 – April 16, 2021
BMS Course: Pharmacology & Chemical Biology	April 19, 2021 – May 5, 2021
BMS Course: Laboratory Rotation III	May 6, 2021 – June 15, 2021
Holiday: Memorial Day	May 31, 2021
Commencement	June 17, 2021
Holiday: Summer Break	June 18, 2021 – July 5, 2021

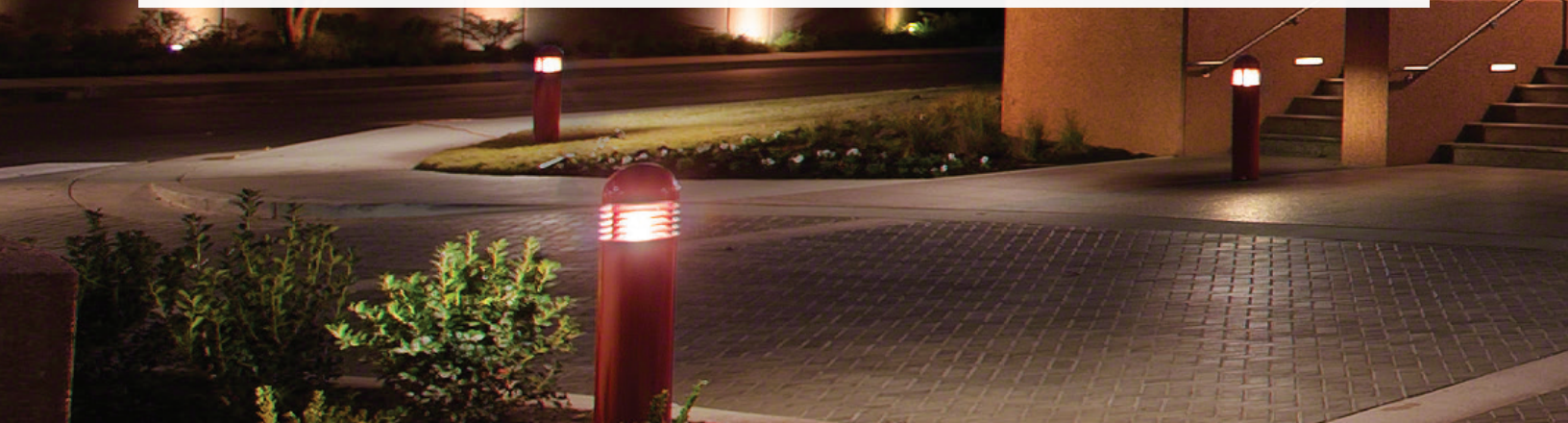
# THE MARLO THOMAS CENTER

The Graduate School is a custom-designed 4,600 sq ft space located in the Marlo Thomas Center. It contains private study carrels for first-year students, a state-of-the-art teaching facility, and administrative offices. There is also a student lounge equipped with a kitchenette, games, and TV. In addition to the Graduate School, the Marlo Thomas Center also contains an auditorium, a lecture hall, meeting rooms, a large atrium, and the Biomedical Library. The library is conveniently located adjacent to the Graduate School, maintains an extensive journal collection, and provides easy access to electronic journals, e-books, and several databases. In addition, the library maintains a collection of reference books and journals.

State-of-the-art videoconferencing capabilities enable faculty, staff, and students to share ideas, discoveries, and clinical information with experts and colleagues at other institutions. With more than 400 seats, the auditorium features folding desktops and outlets for electronic devices. The lecture hall seats 68 in a semicircle, giving it a stadium feel. The auditorium and lecture hall are powered by technologies that support the hosting of scientific conferences, academic lectures, institutional seminars, meetings, and symposia.

Seating areas are interspersed throughout the Marlo Thomas Center to foster idea-sharing. Inviting colors and comfortable couches encourage small, informal gatherings. Additionally, huddle rooms and meeting rooms, which are distributed throughout the Center, are custom designed to support informal and impromptu brainstorming sessions and discussions. These rooms contain high-definition monitors, cameras, and wall-mounted interface panels that allow users to control the technology settings and interact with remote participants.

The Marlo Thomas Center was opened in October 2014 and was designed to promote institutional interactions and to host national meetings. As St. Jude continues to chart new frontiers of discovery, the Center will support these efforts by encouraging and facilitating collaboration and innovation—two core principles central to the pursuit of contemporary research. With modern technology, attractive interior design, and emphasis on social interactions, students will find this space ideal for learning.







**MARLO THOMAS CENTER**

GLOBAL EDUCATION  
AND COLLABORATION



# BIOMEDICAL SCIENCES





# ADMISSIONS

The application for the Graduate School is free. Application information can be found at [stjude.org/graduate-school](http://stjude.org/graduate-school). Applicants must complete the entire application and attach the required supporting documents (listed below) to be considered. Applicants must have at least an undergraduate degree (i.e., BA, BS, or equivalent). Those with an advanced clinical degree (i.e., MD, DO, PharmD, DVM, or DDS) will also be considered. Degrees should be awarded by a U.S.-accredited institution, but applicants (U.S. citizens or permanent residents) who received their degrees from institutions outside of the U.S. will also be considered. At the present time, the Biomedical Sciences program cannot accept international applications from international students.

There is no minimum grade-point average (GPA) requirement; however, it is expected that the application materials demonstrate that the applicant has broad training in core areas of life sciences and is equipped to succeed in graduate coursework and research.

## Undergraduate/Post-baccalaureate Applicants

Undergraduate and post-baccalaureate applicants should hold an undergraduate degree in biology, chemistry, physics, mathematics, or a similar science discipline. Additional advanced training in areas such as biochemistry, microbiology, immunology, organic chemistry, genetics, physiology, pharmacology, computational biology, and cell and developmental biology is strongly encouraged.

## Advanced Degree Applicants

Applicants with advanced degrees are encouraged to apply. For the Biomedical Sciences program, undergraduate degree(s), research experience, and career goals are important admissions criteria. Although applicants are required to complete the full number of course credits (90 hours, including the core courses), other elements of training may be adjusted depending on the student's prior experience.

## Required Supporting Documents

1. A curriculum vitae that describes in full detail the applicant's academic background, including degrees, research experience, awards, publications, presentations, and other achievements.
2. Unofficial transcripts of academic records (final, official transcripts are due upon matriculation).
3. Letters of reference from three mentors, professors, or program directors. The letters must describe the student's academic successes, background in research, potential for achievement at the graduate level, and capacity for creative, self-directed study.
4. Previous exposure to laboratory research is required. Applicants are required to submit a one-page summary of their prior research experience.
5. A one-page summary that describes the applicant's most important contribution to research. Published work should not be sent. Instead, the applicant should explain in lay terms his/her best research experience, how that effort contributed to the overall project, and how the experience demonstrates the applicant's suitability for graduate studies.
6. A personal statement that outlines the applicant's reasons for pursuing a graduate degree in biomedical sciences, the applicant's career goals, and how the applicant determined that

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the St. Jude Children's Research Hospital Graduate School of Biomedical Sciences is the best program through which to attain those goals.

7. There is no direct entry into the MSc in Biomedical Sciences Program. All biomedical sciences applicants must apply to the PhD in Biomedical Sciences Program.

### **Late Enrollment**

Late enrollment is only available at the Dean's sole discretion.

### **English Language Proficiency**

All students must be proficient in English because all instruction will be given in English.

### **Admissions Procedure**

The application and required supporting documents will be accepted through December 1 for admission to the following academic year. The application and seven required supporting documents must be received by 11:59 pm PST on December 1 for consideration. The Dean may waive this deadline only under exceptional circumstances and at his discretion. The Admissions Committee will review all applications, and the top applicants will be invited to visit the St. Jude campus or participate in an online interview. During the visit, the students will interview with the Dean and graduate faculty members, tour the campus and facilities, and experience greater Memphis and its attractions. The projected number of students accepted each year will be 12.





# MSc – BIOMEDICAL SCIENCES

## Program Overview

The first year of the program has been designed to provide students with the essential background knowledge for their subsequent research, introduce them to clinical research, and familiarize them with the research opportunities at St. Jude. During the first two weeks, students will receive an extensive orientation to the St. Jude campus and resources, be introduced to the faculty and their research, and complete the required training in human subjects' protection. Students will also participate in the Research Methods mini-course which will expand their understanding of fundamental techniques, supporting concepts, and data analysis. For the remainder of the year, students will attend seven core courses, as well as a mini-course in Biostatistics. Rather than a formal lecture series, these team-taught courses will emphasize current research, self-directed learning, and group discussions. In addition, the Core Facilities courses will introduce students to the shared resources at St. Jude and the Topics in Clinical & Translational Research courses will expose students to the institutional clinical and translational research. Clinical experience facilitates the student's understanding of the clinical applications of their basic science research. Finally, three six-week laboratory rotations are scheduled independently of course assignments. This will allow students to concentrate solely on coursework when in class and on research projects during the laboratory rotations. A Scholastic Oversight Team (SOT) will oversee the progress of students in their first year. At the end of the first year, students will select permanent laboratories and projects for their dissertation research. If an appropriate laboratory assignment cannot be made after three rotations, one additional rotation may be arranged with the Dean's approval.

In the second year, the students will enroll in the Computational Biology and Scientific Writing & Communications courses which will provide the requisite skills needed to write and submit a grant proposal. The grant proposal will be the basis of their dissertation research project. With the successful completion of the candidacy qualifying exam, students will be awarded a transitional Master of Science degree in Biomedical Sciences. A student who does not successfully defend their candidacy qualifying exam will be awarded a terminal Master of Science degree in Biomedical Sciences.

## Program Objectives

- Demonstrate broad knowledge of fundamental concepts in the core areas of Molecular Biology, Biochemistry, Cell Biology, Developmental Biology, Cancer Biology, Immunology and Infectious Diseases, Pharmacology, Chemical Biology and Computational Biology.
- Critically evaluate scientific literature in biomedical sciences including the choice of methods applied to problems and the interpretation of results.
- Understand and demonstrate the proper conduct of scientific research.
- Design and conduct research using advanced laboratory skills, data acquisition, management, and analysis to investigate a selected research problem.
- Demonstrate advanced oral and written communication skills to disseminate scientific concepts and research results.





# MSc - BIOMEDICAL SCIENCES

## CORE CURRICULUM

Term	Year	Course No.	Course	Credits
Fall	1	ORN8000	New Student Orientation	0
Fall	1	RMD8000	Research Methods	0
Fall	1	BMS8001	Genes to Proteins	4
Fall	1	BMS8101	Cell Biology	3
Fall	1	BMS8201	Developmental Biology	3
Fall	1	BMS8302	Biostatistics	1
Fall	1	BMS8401	Core Facilities I	1
Fall	1	BMS8501	Topics in Clinical & Translational Research I	2
Fall	1	BMS8951	Lab Rotation I	3
			Fall	17
Spring	1	BMS8702	Cancer Biology	3
Spring	1	BMS8812	Immunology	2
Spring	1	BMS8822	Infectious Diseases	2
Spring	1	BMS8902	Pharmacology & Chemical Biology	2
Spring	1	BMS8402	Core Facilities II	1
Spring	1	BMS8502	Topics in Clinical & Translational Research II	2
Spring	1	BMS8952	Lab Rotation II	3
Spring	1	BMS8953	Lab Rotation III	3
			Spring	18
Credits Earned Year 1				35
Fall	2	BMS8301	Computational Biology	1
Fall	2	BMS8961	Scientific Writing & Communications	3
Fall	2	BMS8991	Reading & Research	9
			Fall	13
Spring	2	BMS8992	Reading & Research	9
			Spring	9
Credits Earned Year 2				22
Transitional Masters				57











# PhD – BIOMEDICAL SCIENCES

## Program Overview

The first year of the program has been designed to provide students with the essential background knowledge for their subsequent research, introduce them to clinical research, and familiarize them with the research opportunities at St. Jude. During their first two weeks, students will receive an extensive orientation to the St. Jude campus and resources, be introduced to the faculty and their research, and complete the required training in human subjects' protection. Students will also participate in the Research Methods mini course which will expand their understanding of fundamental techniques, supporting concepts, and data analysis. For the remainder of the year, students will attend seven core courses, as well as a mini course in Biostatistics. Rather than a formal lecture series, these team-taught courses will emphasize current research, self-directed learning, and group discussions. In addition, the Core Facilities courses will introduce students to the shared resources at St. Jude and the Topics in Clinical & Translational Research courses will expose students to the institutional clinical and translational research. Clinical experience facilitates the student's understanding of the clinical applications of their basic science research. Finally, three six-week laboratory rotations are scheduled independently of course assignments. This will allow students to concentrate solely on coursework when in class and on research projects during the laboratory rotations. SOTs will oversee the progress of students in their first year. At the end of the first year, students will select permanent laboratories and projects for their dissertation research. If an appropriate laboratory assignment cannot be made after three rotations, one additional rotation may be arranged with the Dean's approval.



Maureen McGargill, PhD, and Madeline Bush

In the second year, the students will enroll in the Computational Biology and Scientific Writing & Communications courses which will provide the requisite skills needed to write and submit a grant proposal. The grant proposal will be the basis of their dissertation research project. With the successful completion of their candidacy qualifying exam, students will be awarded a transitional Master of Science degree in Biomedical Sciences. A student who does not successfully defend their candidacy qualifying exam will be awarded a terminal Master of Science degree in Biomedical Sciences.

To complete the doctoral program, the student must (1) conduct original research in his/her assigned laboratory, (2) analyze and compile the research, (3) pass the candidacy qualifying exam, (4) complete an approved dissertation that reports the results and significance of the work, (5) ideally have at least two publications based on the student's original research, and (6) orally defend the dissertation. Throughout the dissertation phase of the program, students are provided opportunities to attend seminars, lectures, journal clubs, and scientific meetings.

A Dissertation Committee will guide each student through the dissertation process and in their choice of enhanced learning opportunities. The Committee is composed of four faculty members (with the option of a fifth) chosen by the student and approved by the Dean. The Committee is responsible for evaluating and monitoring the progress of their student by providing written feedback during each academic term and to approve the dissertation defense.



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## Program Objectives

The objectives accomplished during the Transitional Masters degree are to:

- Demonstrate broad knowledge of fundamental concepts in the core areas of Molecular Biology, Biochemistry, Cell Biology, Developmental Biology, Cancer Biology, Immunology and Infectious Diseases, Pharmacology, Chemical Biology and Computational Biology.
- Critically evaluate scientific literature in biomedical sciences including the choice of methods applied to problems and the interpretation of results.
- Understand and demonstrate the proper conduct of scientific research.
- Design and conduct research using advanced laboratory skills, data acquisition, management, and analysis to investigate a selected research problem.
- Demonstrate advanced oral and written communication skills to disseminate scientific concepts and research results.

In addition to the objectives accomplished during the Transitional Masters degree:

- Plan and execute, with considerable independence, original and extensive laboratory research that advances understanding of a significant question in the biomedical sciences.
- Demonstrate effective communication of original research results in the form of a written dissertation, peer-reviewed scientific publications and oral presentations.
- Demonstrate in-depth knowledge of the literature in the field related to dissertation research.



# PhD – BIOMEDICAL SCIENCES

## CORE CURRICULUM

Term	Year	Course No.	Course	Credits
Fall	1	ORN8000	New Student Orientation	0
Fall	1	RMD8000	Research Methods	0
Fall	1	BMS8001	Genes to Proteins	4
Fall	1	BMS8101	Cell Biology	3
Fall	1	BMS8201	Developmental Biology	3
Fall	1	BMS8302	Biostatistics	1
Fall	1	BMS8401	Core Facilities I	1
Fall	1	BMS8501	Topics in Clinical & Translational Research I	2
Fall	1	BMS8951	Laboratory Rotation I	3
			Fall	17
Spring	1	BMS8702	Cancer Biology	3
Spring	1	BMS8812	Immunology	2
Spring	1	BMS8822	Infectious Diseases	2
Spring	1	BMS8902	Pharmacology & Chemical Biology	2
Spring	1	BMS8402	Core Facilities II	1
Spring	1	BMS8502	Topics in Clinical & Translational Research II	2
Spring	1	BMS8952	Laboratory Rotation II	3
Spring	1	BMS8953	Laboratory Rotation III	3
			Spring	18
Credits Earned Year 1				35
Fall	2	BMS8301	Computational Biology	1
Fall	2	BMS8961	Scientific Writing & Communications	3
Fall	2	BMS8991	Reading & Research	9
			Fall	13
Spring	2	BMS8992	Reading & Research	9
			Spring	9
Credits Earned Year 2				22
Candidacy Qualifying Exam				
Transitional Masters				57
Fall	3	BMS9301	Reading & Research	9
			Fall	9
Spring	3	BMS9302	Reading & Research	9
			Spring	9
Credits Earned Year 3				18
Fall	4	BMS9401	Reading & Research	9
			Fall	9
Spring	4	BMS9402	Reading & Research	9
			Spring	9
Credits Earned Year 4*				18
Fall	5	BMS9501	Reading & Research	9
			Fall	9
Spring	5	BMS9502	Reading & Research	9
			Spring	9
Credits Earned Year 5				18
Doctoral Degree Awarded				111

\*In accordance with THEC, the student could complete the doctoral program by the end of Year 4.



# RESEARCH ENVIRONMENT

St. Jude provides a unique environment for translational research. The campus is compact and highly integrated, with basic scientists and clinicians interacting on a daily basis. Studies are typically coordinated through multidisciplinary teams that strive to understand the causes of diseases at the cellular and molecular level and to translate this knowledge into novel therapeutics. Much of the research is conducted under the umbrella of the St. Jude Comprehensive Cancer Center and its partner organization, the Children's Infection Defense Center, which seeks to eliminate infectious diseases in children. This highly interactive approach defines translational research at St. Jude. The infrastructure drives cutting-edge basic science research, therapeutic drug development, disease modeling and preclinical testing, and the design and implementation of sophisticated pediatric clinical trials.

St. Jude is a world-renowned institution for pediatric cancer treatment. By remaining at the cutting-edge of research and being able to rapidly exploit emerging technologies and scientific advances, St. Jude is widely regarded as a dynamic and pioneering leader in translational cancer research. Pediatric patients with cancer who are immunocompromised are particularly vulnerable to infectious agents. Thus, in addition to being a leader in pediatric cancer research and treatment, St. Jude was driven to become a global leader in studies of infectious diseases. Nonmalignant pediatric blood diseases represent another prominent area of research at St. Jude. These disorders include sickle cell disease, hemophilia, and bone marrow-failure syndromes.

Faculty members are organized into departments according to their scientific and clinical expertise. Within their departments, faculty members have the necessary office space, administrative support, laboratories, and facilities that are required for their individual research and clinical activities. Each department is equipped with shared cold rooms, tissue culture rooms, conference rooms, and equipment. Individual laboratories are superbly equipped with standard instruments for biochemistry, molecular biology, protein purification, cell biology, microbiology, and chemistry, according to the needs of each researcher. St. Jude's superb Shared Resources (described in the following section) provide access to a multitude of key technologies that support the multidisciplinary research environment.

The world-class faculty and research environment at St. Jude provide unique opportunities for graduate education and training. Graduate students will have the opportunity to participate in all of the research programs and to become involved in the full spectrum of studies from basic science, through therapeutic development, and ultimately to clinical trials. Participation in multidisciplinary research teams also extends the mentoring that students receive, beyond that of their thesis advisors and laboratories, and exposes students to a wide array of basic science methods. These include, but are not limited to, in vivo imaging; cellular and subcellular imaging using multiphoton and super-resolution microscopy, as well as 3D electron microscopy; structural and dynamic analyses of macromolecules using light and electron microscopy, nuclear magnetic resonance, and X-ray diffraction; screening of small-molecule libraries using biochemical, biophysical, and cell biological approaches; medicinal and synthetic organic chemistry; drug interactions assessed by pharmacokinetics, pharmacodynamics, and pharmacogenetics; neurobiology; developmental biology; genomics and proteomics; computational biology and bioinformatics; genome engineering and editing; and the full spectrum of immunologic approaches. Thus, students graduating from the Graduate School will have acquired an enviable array of cutting-edge scientific and clinical skills and will be fully prepared to pursue an independent career in translational research.

# GLOBAL CHILD HEALTH





# ADMISSIONS

The application for the Graduate School is free. Application information can be found at [stjude.org/graduate-school](http://stjude.org/graduate-school). Applicants must complete the entire application and attach the required supporting documents (listed below) to be considered. Applicants must have at least an undergraduate degree (i.e., BA, BS, or equivalent). Those with an advanced clinical degree (i.e., MD, DO, PharmD, DVM, DDS, etc.) will also be considered. Degrees can be awarded by a U.S.-accredited institution or from accredited institutions outside of the U.S. At the present time, the Global Child Health program can accept international applications from international students. There is no minimum grade-point average (GPA) however, it is expected that the application materials demonstrate that the applicant has broad training and is equipped to succeed in graduate coursework and research.

## Eligibility

Applicants must have one of the following combinations of academic credentials and work experience:

- an advanced degree in a health-related field and at least three years of relevant work experience.
- bachelor's degree and at least five years of relevant post-baccalaureate work experience in a relevant health-related field (eg. epidemiology, global health, health and social behavior, health management or health policy).

## Required Supporting Documents

1. A curriculum vitae that describes in full detail the applicant's academic background, including degrees, research experience, awards, publications, presentations, and other achievements.
2. Unofficial transcripts of academic records (final, official transcripts are due upon matriculation). These must be submitted via the online application. Transcripts not in English must be accompanied by a certified word-by-word, English translation and uploaded online during the application process.
3. Letters of reference from three mentors, professors, or supervisors. The letters must describe the student's academic successes, background in research, potential for achievement at the graduate level, and capacity for creative, self-directed study.
4. Three-page (single spaced, 11- or 12-point font) personal statement outlining:
  - your personal motivation for pursuing the MSc in Global Child Health, how your past experiences and training have contributed to your interests
  - what differentiates you as an applicant: your strengths, areas to improve, research interests, academic interests, professional interests and leadership potential
  - describe a child health issue that you find most pressing. How do you think this program will complement your professional experience and personal interests in addressing this issue?
  - your professional goals upon completion of the program and why the MSc in Global Child Health, at this point in your career, is the best way to attain those goals

## Late Enrollment

Late enrollment is only available at the Dean's sole discretion.

## English Language Proficiency

All students must be proficient in English because all instruction will be given in English.

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## Admissions Procedure

The application and required supporting documents will be accepted through December 1 for admission to the following academic year. The application and required supporting documents must be received by 11:59 pm PST on December 1 for consideration. The Dean may waive this deadline only under exceptional circumstances and at his discretion. The Admissions Committee will review all applications, and the top applicants will be invited to participate in an online interview. During the online interview, the students will meet with the Dean, Program Director, and/or a graduate faculty member. The projected number of students accepted each year is 10.





# MSc - GLOBAL CHILD HEALTH

## Program Overview

The Master of Science in Global Child Health Program has been designed to provide transformative education to health professionals and future agents of change, committed to enhancing the treatment and care of childhood cancers and catastrophic illnesses. The program will provide students opportunities and competencies that will empower them to apply their education at the local, regional and global level, across multiple settings, and to accomplish identified goals in complex settings.

The duration of the program is two years. The program is designed to integrate traditional academic training and experiential learning that will utilize the exceptional resources of the St. Jude Children's Research Hospital and its faculty, as well as take advantage of the partnerships that St. Jude has formed with collaborators across the globe. It is expected to maximize student potential through guided learning, with mentorship by world-renowned scientists. Instruction will be given through online credit bearing courses and on-campus non-credit bearing training, through a competency-based curriculum.

Students will be trained in three core competency domains: foundational knowledge, translational tools, and implementation skills. Foundational knowledge will include training in the fundamentals of biostatistics and epidemiology, social sciences, and child health issues in the context of global health and health systems. This will be the core of the program that will provide an understanding of concepts and theories in these areas.

Within the domain of translational tools, students will learn the use of quantitative, qualitative and mixed methods, synthesis of evidence-based solutions, and in-depth policy analysis. These tools and analytical frameworks will help graduates to translate foundational knowledge into applied research, evidence-based policies, and programs.

The third domain of competencies will include implementation skills that will guide students towards becoming agents of change by strengthening their communication, leadership, and management abilities. The program will promote an understanding of the mechanisms of implementation, implementation challenges, and innovative thinking and solutions. These competencies are intended to empower the students to apply their education at the local, regional, and global level, across multiple settings, and to accomplish identified goals in complex settings.

In the rapidly changing globalized world, childhood illnesses will not be contained by borders or exclusively by vertical health programs that focus on a single health condition. The program has been specifically designed to bring positive changes in health systems that are required in underserved communities at the state, national, and global levels, with consequent improvement in health care for children.

## Mandatory In-Person Intersessions

Students have mandatory non-credit workshops and seminars during their on-campus visits to the Graduate School. Orientation and visits during subsequent winter and summer intersessions focus on:

1. **Learning to Learn Online:** The workshop will describe components of online learning, analyze different types of learning environments and help the students plan for a personal learning environment. It will help identify areas of personal adjustment and time management required for success in online learning.
2. **Ethics in Global Health:** In this presentation by St. Jude experts, the students will learn the ethical principles of scientific research. The students will be exposed to ethical frameworks, theories, and historical references, linking theory to practice in research.

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3. Communication Workshops: The workshops will focus on public speaking, persuasive presentations and effective writing.
  4. Leadership and Management Workshops: The workshops will address issues related to self-mastery, team building, and conflict management.

## Thesis

The thesis will be the culmination of studies and the primary locus for translation of the knowledge and skills students acquired through the program. The students will write a thesis on a project idea, and the best theses will be considered for funding from the Department of Global Pediatric Medicine after the successful completion of the Master of Science degree.

The thesis will have two main components:

1. A project proposal addressing a global health issue, with the background, justification, process and measurable results of a project that are expected to make significant contributions to positive change. Impact may be achieved through direct action to improve outcomes in populations and organizations and/or the creation of significant translational action that has potential to influence the change. This includes, but is not limited to, creation, implementation or evaluation of a global health initiative; managing and enhancing existing initiatives; engagement in developing the strategy of an organization, policy initiative or conducting applied research in select locations.
2. A personal journey statement that is designed to be an opportunity for the students to reflect on their personal growth and development in the program.

## Program Objectives

- Collect, analyze, and synthesize relevant data to generate evidence using scientific analytical frameworks.
- Demonstrate knowledge of child health issues, socioeconomic and political determinants and approaches to the management and control of these diseases.
- Conduct analyses of disease burdens and evaluate intervention strategies and approaches that address major child health issues, characterizing them within the context of health systems.
- Demonstrate an understanding of the concepts, structures, and implementation principles of global health systems, and application of lessons learnt in different country settings.
- Develop evidence-based programs and policies from conception through innovative thinking and solutions that will strengthen health systems and address catastrophic childhood illnesses.
- Apply leadership and management tools to effectively and efficiently implement programs and policies.
- Enable positive change to strengthen health systems, improve health of children globally and eliminate health inequities.



# MSc – GLOBAL CHILD HEALTH

## CORE CURRICULUM

Term	Year	Course No.	Course	Credits
Fall	1	GCH8100	New Student Orientation	0
Fall	1	GCH8101	Principles of Biostatistics	3
Fall	1	GCH8111	Introduction to Epidemiology	3
Fall	1	GCH8121	Foundations of Global Health	3
Fall				9
Spring	1	GCH8132	Research Methods in Global Health	3
Spring	1	GCH8142	Global Health Economics	3
Spring	1	GCH8152	Introduction to Health Systems	3
Spring				9
Credits Earned Year 1				18
Fall	2	GCH8201	Child Health & Burden of Diseases	3
Fall	2	GCH8211	Political Economy of Global Health	3
Fall				6
Spring	2	GCH8242	Strategic Management of Child Health	3
Spring	2	GCH8252	Innovation & Global Health Systems	3
Spring				6
Credits Earned Year 2				12
Thesis				
Masters Degree Awarded				30





# ACADEMIC REGULATIONS

*For access to full academic policies, please see the Graduate School website at [www.stjude.org/graduate-school](http://www.stjude.org/graduate-school). Policies found on the Graduate School website will be considered the most recent, enforceable policies.*

## Academic Freedom and Responsibility

Academic freedom is the unrestricted search for knowledge and truth and its free expression in the academic community. Academic freedom is vital to the acquisition and dissemination of knowledge for the benefit of the faculty, educational officers, students, administrators, the institution, the academic community, and the public. All members of this community must be able to pursue knowledge and express and defend their viewpoints in an atmosphere of mutual respect.

Persons engaged in research, dissemination of knowledge, and student advisement and advocacy are entitled to full freedom in research and in the publication of the results. Any academic related and creative activities are subject to the Graduate School policies. Faculty and students are entitled to freedom in the classroom in discussing their subject, maintaining awareness of the relevance of their contribution to the course or to the mission of the Graduate School. Quality education requires a climate of academic freedom and academic responsibility.

Professional responsibility is the logical correlative of academic freedom. As members of a profession possessing the right of self-government, the academic community has an obligation to define the rights and responsibilities necessary for research and teaching. All members of the academic community are responsible for conducting themselves in ways that will promote the achievement of the purposes for which academic freedom exists. All members of this community shall be free from institutional censorship and retributive measures in response to exercising academic freedom. Scholars and educational officers shall attempt at all times and in good faith to be accurate, exercise appropriate restraint, show respect for the opinions of others, and clarify that they are not speaking for the institution.

## Academic Integrity

Academic integrity is the pursuit of scholarly activity in an open, honest, and responsible manner. All students shall act with personal integrity; respect other students' dignity, rights, and property; and help create and maintain an environment in which all can succeed.

Dishonesty of any kind will not be tolerated. Dishonesty includes, but is not limited to, cheating, plagiarism, and fabricating or falsifying information or citations; facilitating acts of academic dishonesty by others; having unauthorized possession of examinations; submitting work of another person as the student's own or work previously used without informing the instructor; and tampering with the academic work of other students.

Students who are found guilty of dishonesty by the Graduate School Administration will receive academic sanctions up to and including expulsion from the program. The SVP/Associate Dean will conduct all enquiries with the assistance of the Assistant Deans and selected members of the Graduate Faculty. The President and Dean will decide on and issue the sanctions.

## Attendance Policy

The degree programs have scheduled lectures and seminars. Students are required to attend all lectures and other scheduled academic seminars. A student who cannot be in attendance for a lecture or academic seminar must contact the Registrar in advance of the scheduled lecture or seminar. The Registrar will, in turn, notify the instructor and course leader.

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In the event that a student cannot meet the required level of participation, the student must communicate with the Registrar. The Registrar will inform the President and Dean of the student's inability to meet the academic requirements of the program. The President and Dean, SVP/Associate Dean and Assistant Deans will discuss options available to the student including a leave of absence, incomplete grade, and withdrawal from the program.

Lectures and seminars are recorded and remain available for the duration of each course. Lecture recordings are not a substitute for regular attendance at lectures (policy 80.21.008). The President and Dean will review unapproved absences and the student may be subject to disciplinary action. Attendance is monitored and excessive absences and/or late arrivals may lead to dismissal from the program.

### **Class Cancellation**

A class may be cancelled up to two weeks before the start date. If an entire session of classes is cancelled prior to the beginning of the semester, students will be given the opportunity to take the classes to complete the degree.

Should an unavoidable event such as epidemic, natural disaster, civil unrest, or threat of terrorist activity result in partial or complete cancellation, an appropriate evaluation of the academic credit you attained will follow.

### **Code of Conduct**

The Graduate School Code of Conduct applies to all researchers, physicians, students, employees, volunteers, board members, and anyone who is conducting work on behalf of the Graduate School. Following this Code ensures that we pursue the Graduate School mission with the highest standards of integrity and that we continually earn and maintain the trust of those who look to us as a world leader in the academic community.

Ethical behavior is essential to the Graduate School mission. We are only as strong as our reputations as individuals and as an institution, which includes a commitment to respect ethnic, cultural, religious, and lifestyle differences of patients, their families, colleagues, students, and supporters. It also includes a commitment to ensure a culture of excellence, innovation, and creativity in research, scholarship, and everything we do. Specifically:

- A drive and sense of urgency to succeed;
- Honesty, integrity, and accountability in actions and decisions;
- A culture of trust and teamwork;
- Respect for employees and students under our supervision;
- A commitment to the continuous development of our employees and students;
- A commitment to diversity;
- A commitment to local, state, national, and global social responsibility and institutional citizenship.

### **Dismissal from the Program**

A student may be dismissed from the Graduate School for a number of reasons, including but not limited to, failure to pass the Candidacy Qualifying Exam; consistently poor performance as evidenced by grades, work-in-progress reports, and failure to attend required core courses, journal clubs, and laboratory meetings; inappropriate and unprofessional behavior; ethical research



violations, as well as professional misconduct, as defined in the Code of Conduct. Dismissal from the program requires approval by the Dean.

## Environment of Diversity and Equal Opportunity

St. Jude and the Graduate School encourage diversity on campus and do not discriminate on the basis of race, national origin, sex, genetic information, sexual orientation, age, religion, disability, veteran's status, disabled veteran's status, or any other status protected by federal or Tennessee law. The Graduate School is committed to creating an inclusive learning environment that provides cultural and ethnic diversity. Underrepresented minorities are encouraged to apply to the program.

## Experiential Credit

Experiential credit will be considered on a case-by-case basis for St. Jude employees who are admitted to the doctoral program. The maximum number of experiential credit hours that can be awarded to a doctoral student with previous St. Jude research experience related to the courses below is 18 credit hours:

- Core Facilities Program I (1 credit hour)
- Core Facilities Program II (1 credit hour)
- Topics in Clinical & Translational Research I (2 credit hours)
- Topics in Clinical & Translational Research II (2 credit hours)
- Laboratory Rotation I (3 credit hours)
- Laboratory Rotation II (3 credit hours)
- Laboratory Rotation III (3 credit hours)
- Scientific Writing & Communications (3 credit hours)



Miguela Caniza, MD, and Brennan Bergeron

**Formal Request by the Student:** A student enrolled in the doctoral program may submit a request for experiential credit. The request should detail the nature of prior learning, substantiate the quality of the learning as it relates to the required curriculum, demonstrate the student's mastery of the related material, and explain how the learned material has furthered the student's understanding and knowledge base.

**Evaluation of the Student's Request:** The SVP/Associate Dean will review and evaluate the formal request in consult with subject matter experts. The evaluation will determine what credit, if any, may be awarded to the graduate student in lieu of enrolling in the course itself and confirm that the student has demonstrated knowledge and mastery of the subject matter. The student may be required to provide additional evidence in support of the request, including the ability to thoroughly explain the subject concepts and what can be done with the knowledge.

**Application of the Experiential Credit to the Student's Academic Record/Transcript:** SVP/Associate Dean will inform the graduate student, and others as needed, of the decision. If experiential credit is awarded, the Registrar will update the student's academic record and transcript to reflect the experiential credit approval and will add the written evaluation to the student's academic file. If no experiential credit is awarded, the Registrar will add the written evaluation to the student's academic file.

**Appeal of the Evaluation Decision:** The student may appeal the evaluation of the experiential credit request in writing stating the student's grounds for appeal to the President and Dean within five (5) business days from the date of the initial decision. The President and Dean may meet with the student, review the case file, and discuss the initial decision with the SVP/Associate Dean. The President and Dean will render a written decision on the appeal within ten (10) business days from the date of the receipt of the appeal. The written decision will be communicated and filed in the same manner as the initial evaluation decision. The President and Dean's decision will be the final decision on the matter.

Experiential credits will not be granted to students of the Master of Science in Global Child Health program.



Michael Dyer, PhD, and Matthew Bell

## Honor Code

The full Honor Code is available in the office of the Graduate School. The main elements are:

- All examinations, problem sets, quizzes, homework assignments, and research are subject to the Honor Code;
- After a thorough review of the Honor Code, students pledge their honor that they will abide by its terms and pledge a duty to report all suspected violations of the Honor Code to the Honor Code Committee or one of the Deans of the Graduate School;
- The Honor Code Committee is a group of five appointed members of the Graduate Student body, and they are responsible for upholding the Honor Code;
- See the Honor Code Constitution in the Graduate School.

## Incomplete Grades

With the Dean's approval incomplete grades may be issued when the semester ends and a student's work is academically acceptable, but for a valid reason the student has been unable to complete all required work. To remove an incomplete grade, the student is expected to complete all uncompleted work by the time agreed upon with his/her advisor, or by the end of the next semester at the latest.

Incomplete grades are indicated on a student's transcript as an "I," which will be replaced with the appropriate grade and credit awarded when the student completes the work, as approved by the course faculty or research faculty advisor, as appropriate. If the grade has not been changed by the end of the following semester, the "I" will be replaced with an "F," which will be calculated into the student's GPA. Reversal of the "F" grade may be possible, if the work is subsequently completed and reversal is recommended by the student's advisor. This option would be granted only in extraordinary circumstances and with the Dean's approval.



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## Leaves of Absence

A student may request a leave of absence at any time after matriculation. In the first year, the student may submit a leave of absence request in writing to the Dean and meet with his/her SOT. During subsequent years, the student may request a leave of absence in writing to the dissertation advisor. The advisor will forward the request to the Dean for discussion and for a decision. If the request is approved, the Dean will sign off on the request and instruct the Registrar to record the leave and file the request in the student's file. Normally, leaves of absence are for one semester only, but a leave for a longer duration may be approved on a case-by-case basis. If the student does not return at the end of the approved leave, he/she will be withdrawn from the program and must reapply through the entering students' application process. Exceptions to this policy require the written request of the student's advisor and the approval of the Dean.

A first-year student who requests a leave of absence will receive a grade of "I" for incomplete coursework. The student must complete the coursework within one semester of returning to the program, or the "I" will become an "F," and the student may be dismissed from the program for unsatisfactory academic performance. Time taken on an approved leave of absence will not be included in the time-to-degree calculation for degree completion.

## Placement Assistance

The "next step" for students who successfully complete a PhD in Biomedical Sciences is intended to be a postdoctoral fellowship, industry position, or teaching. Although there is no formal placement office in the St. Jude Graduate School, the best-possible placement assistance for postdoctoral fellowships is through faculty advisors and other mentors in the program. Their support in placing graduates into premier fellowships is invaluable. An extensive network of former St. Jude postdoctoral fellows are another resource to find placements in academia and industry.

## Readmission

A student who has been dismissed from the Graduate School for misconduct will not be readmitted under any condition.

## Refund Policy

Each student will receive a Graduate School or departmental tuition scholarship or waiver that covers the entire cost of the program and, therefore, is not eligible for a tuition refund.

## Responsible Conduct of Research Training

Reflection on responsible conduct of research should recur throughout a scientist's career: at the undergraduate, post-baccalaureate, predoctoral, postdoctoral, and faculty levels. According to NIH guidelines, trainees/students/scholars/scientists are required to attend responsible conduct of research training at each stage of their career. On campus, our Academic Programs Office has organized the St. Jude's Responsible Conduct of Research (RCR) Training Program as a series of one-hour monthly trainings from September through June. This training is based on a formal, comprehensive series of didactic lectures and discussion groups led by senior faculty and administrators. Instruction should involve substantive contact hours between the trainees/fellows/scholars/participants and the participating faculty. Acceptable programs generally involve at least eight contact hours. Attendance is documented and recorded. We strongly recommend that you attend any and all trainings of interest.

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## Satisfactory Academic Progress

Students are required to demonstrate satisfactory academic progress (SAP) toward degree completion. Academic progress is measured at the end of each academic term. Failure to meet SAP requirements in a semester will result in probation and an academic warning. A student will have an opportunity to come off of probation and academic warning in the next semester by raising their GPA to the required GPA for the program. A student who is on probation and academic warning for two consecutive semesters may be academically terminated by the Dean.

Milestones required to comply with SAP toward completing the doctoral degree with exceptions permitted on a case-by-case basis by the Dean or designee:

- Complete the mandatory courses with passing grades during the first two semesters and maintain an overall GPA of 3.0 (on a 4.0 scale) or better by the end of year one and every year thereafter. Overall performance will be assessed by the President and Dean and discussed with the student throughout the program;
- Participate and satisfactorily complete assignments in the Core Facilities and Topics in Clinical & Translational Research courses;
- Complete three six-week laboratory rotations during the first two semesters. Submit weekly progress reports and make a final presentation at the end of each rotation;
- Select a dissertation advisor and laboratory to begin dissertation research by the end of the second semester;
- Finalize the Dissertation Committee during the early part of the third semester;
- Pass the Candidacy Qualifying Exam by end of June of the fourth semester. The examination includes preparation and oral defense of a grant application based on the proposed dissertation research, which is prepared in conjunction with the Scientific Writing & Communications course;
- After advancing to candidacy, submit a grant application to an outside funding agency to support your research with assistance from your dissertation advisor no later than the end of the fifth semester.
- Schedule bi-annual meetings with the Dissertation Committee;
- Conduct independent research and submit for publication a minimum of two manuscripts. Ideally, one of the publications will be a first author publication;
- Successfully draft the dissertation, conduct an oral defense of the dissertation, and make all necessary revisions to the dissertation, ideally before the end of the fifth year.

Milestones required to comply with SAP toward completing the master's degree:

- Complete the mandatory courses with passing grades during the first semester and maintain an overall GPA of 3.0 (on a 4.0 scale) or better each semester thereafter. Overall performance will be assessed by the Assistant Dean and discussed with the student throughout the program;
- Participate and satisfactorily complete all assignments and examinations;
- Participate in non-credit bearing workshops and seminars during orientation and experiential learning intersessions;



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- Select a thesis advisor, topic, and committee during the early part of the third semester;
  - Schedule virtual meetings with the thesis committee.

The following milestones are required for compliance with SAP towards the completion of the relevant degrees:

- Overall performance will be continually assessed and discussed with the student throughout the course. An overall grade of A+ (98-100), A (93-97), A- (90-92), B+ (87-89), B (83-86), B- (80-82), C+ (77-79), C (73-76), C- (70-72), F (0-69), Pass, Fail, W (Withdrawal), I (Incomplete) will be issued at the conclusion of each course.
- Cumulative GPA minimum is 3.0 on a 4.0 scale.

## **Student Grievances**

The Graduate School administration and faculty seek to provide the best possible learning environment for our students. In that spirit, students are encouraged to seek advice and/or assistance from a variety of faculty and staff made available to them throughout their academic career. The Graduate School staff, program directors, faculty, and other advisors including SOTs are readily available either in-person or via electronic means. Should a student encounter an issue, the student may, and is encouraged to do so, reach out to any of the resources mentioned for advice and resolution. Every effort will be made to resolve the issue including the resource reaching out to others for guidance.

If a student feels that their issue has not been adequately resolved, then the student may submit a formal complaint via the student portal that will be routed to Senior Vice President and Associate Dean (Brian Walton, 262 Danny Thomas Place, Mailstop 1500, Memphis, TN 38105, Ph: 901- 595-1502) and Assistant Dean (Racquel Collins, 262 Danny Thomas Place, Mailstop 1500, Memphis, TN 38105, Ph: 901-595-1504). Together, they will acknowledge receipt of the complaint, review, evaluate, and, as needed, reach out to others for resolution. In most circumstances, this process will take less than 30 days to complete.

Complaints that allege discrimination and/or, harassment (including sexual harassment), and/or assault (including sexual assault) should be reported to the SVP/Associate Dean. The SVP/Associate Dean will provide support and guidance to the complainant and follow the appropriate policy(ies) related to the complaint. If the complaint is about the SVP/Associate Dean, the student should contact the Dean for guidance and assistance.

A student with an issue about a grade assessed in a course should first reach out to the instructor who made the assessment. If the student is not satisfied with the instructor's resolution, then the student may reach out to the Dean for further action. The decision of the Dean is considered final.

The decision and resolution process at the institutional level is considered final. However, a student in attendance at an institution within the state of Tennessee may appeal an institution's final decision if the student feels that the issue has not been adequately addressed by contacting the Tennessee Higher Education Commission licensure staff at 312 Rosa L. Parks Avenue Tennessee Tower 9<sup>th</sup> Floor, Nashville, TN 37243-1102, Ph: 615-741-3605.

## **Student Withdrawal**

A student may withdraw from the Graduate School at any time. If a student is not certain about withdrawing from the entire program or even a semester, alternatives are available with the Dean's approval.

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A student who wishes to withdraw from the program for any reason should contact their program director or a member of the staff for assistance with the process to ensure a smooth transition. The student's research data must be stored on the network drive; laboratory notebooks must be complete; and the Graduate School property, including the assigned laptop computer, must be returned before the Dean approves withdrawal. The student's transcript will indicate a "W" for the student's currently enrolled courses. "Withdrawal from the Program" and the date of the withdrawal will be noted on the transcript in the current academic term. The effective date of withdrawal is the date the Registrar receives the written withdrawal notice.

A student who formally withdraws in good standing from the program and later wishes to be reinstated must reapply through the same application process as all entering applicants, unless prior arrangements have been made and approved by the Dean.

### **Transfer Credit**

Transfer credit may be granted for a student transferring into the Graduate School from another graduate program. The transfer credit request will be evaluated by the Graduate Council who will submit a recommendation to the President and Dean. Unless there are exceptional circumstances as determined by the President and Dean, transfer students are required to earn additional credits from the first-year coursework and must pass the Candidacy Qualifying Exam. The maximum number of transfer credits that can be awarded to a student transferring into the doctoral program is up to 7 hours of first-year curriculum core courses.

Transfer credits will not be granted to students of the Master of Science in Global Child Health program.

### **Transfer into the Graduate School from Other Programs**

- A graduate student at another institution may not transfer into the Graduate School unless accompanied by a St. Jude-recruited and THEC-approved Research Graduate Faculty member;
- International doctoral students cannot transfer into the Graduate School currently;
- Students who transfer with a St. Jude-recruited THEC-approved Research Graduate Faculty member may only transfer into the doctoral program and not into the Master's program;
- Transfer student applicants must pass background and registry checks and a drug screen prior to final admission into the Graduate School;
- A doctoral student who has completed his/her Candidacy Qualifying Exam at another institution may not transfer into the Graduate School, but may complete the research for a PhD degree at St. Jude through an agreement between St. Jude and the home institution, and the student's dissertation advisor. The Graduate School has no formal role in the student's training. However, the student may informally participate in lectures and presentations with permission of the SVP/Associate Dean and the Graduate Faculty member(s) overseeing and conducting the course(s);
- A doctoral student at another institution who has not passed his/her Candidacy Qualifying Exam may formally apply to transfer into the Graduate School if the dissertation advisor is a member of the St. Jude Research Graduate Faculty;



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- Prior to accepting a transfer student, the President and Dean, SVP/Associate Dean, dissertation advisor, and other designees will review the transfer applicant's academic and student record and evaluate the student's prior graduate-level coursework for academic credit at the Graduate School. Key factors for academic credit evaluation include level and content of prior coursework, comparability to Graduate School courses, and relevance to the Graduate School curriculum;
  - For a doctoral student who has been approved to transfer from another institution, a plan will be formulated to complete their graduate training. The student must complete necessary courses in the first-year curriculum as determined by the President and Dean, SVP/Associate Dean, dissertation advisor, and other designees of the student's prior graduate-level coursework. Depending on when in the academic year and in the stage of the student's graduate studies the transfer occurs, and with the President and Dean's approval, the requisite sections of the Graduate School curriculum may be completed in the student's second year.
  - Transfer students are required to complete three distinct laboratory rotations. Rotations completed at the student's prior institution may count towards this requirement;
  - Irrespective of prior training, a transfer student must complete the Graduate School's translational course and writing course, pass the Candidacy Qualifying Exam, and submit a grant application;
  - Candidacy Qualifying Exams occur during the spring of the student's second year and the grant proposal is submitted after passing the Candidacy Qualifying Exam. The President and Dean and dissertation advisor may adjust timing for a transfer student's Candidacy Qualifying Exam accordingly;
  - Once formulated, the dissertation advisor will present the training plan of the transfer student to the Graduate Council. The Graduate Council will provide feedback on the training plan to the President and Dean prior to his/her approval;
  - Accepted transfer students will receive the full benefits that the Graduate School provides to students in the same degree program;
  - Accepted transfer students are required to follow the Graduate School Policies & Procedures.

### **Transferability of Credit to Other Institutions**

The Graduate School is authorized by the Tennessee Higher Education Commission to confer Master and Doctorate degrees and will apply for accreditation by the Southern Association of Colleges and Schools Commission on Colleges, an accrediting agency recognized by the United States Department of Education. The Graduate School does not imply, promise, or guarantee that credits earned will transfer to other institutions, since those determinations are made according to the policies of the receiving institution.

# DEGREES AWARDED

## Master of Science Degree in Global Child Health – Terminal

To be awarded a master's degree, a student must: successfully complete all coursework and examinations; have satisfactory attendance and participation in the required workshops, seminars, and experiential learning activities; submit a master's thesis with oral defense before the student's thesis committee.

Each student is expected to successfully complete all coursework, assignments, and examinations during the two years of the program.

## Master of Science Degree in Biomedical Sciences – Terminal

If a student fails to complete his/her PhD studies, he/she may apply to the Dean for a terminal Master of Science degree in Biomedical Sciences. To be considered for a terminal Master's of Science degree, the student must:

- Complete the first and second-year core curriculum and exams, and
- Complete at least one year of full-time research, and
- Accumulate sufficient research data to support a Master's thesis.

Once the Dean, in his sole discretion, approves the request for a terminal Master of Science degree, the student will write and submit a Master's thesis and defend it during an oral exam administered by their committee. The student's Dissertation Committee and the Dean will make final judgment on the amount and quality of the student's work, whether or not it rises to a Master's level of research and academic accomplishment, and a terminal Master of Science degree is awarded.

## Master of Science Degree in Biomedical Sciences – Transitional

All students who successfully defend their Master's thesis will be awarded a transitional Master of Science degree in Biomedical Sciences and will advance to candidacy.

## Doctoral Degree in Biomedical Sciences

The Graduate School will award the doctoral degree upon the successful completion of the following requirements:

- First and second-year courses and accompanying exams
- Laboratory rotations and clinical assignments
- Satisfactory attendance and participation in the required journal clubs, seminars, and laboratory meetings
- Candidacy Qualifying Exam (end of the second year)
- Grant application submitted
- Two research papers submitted for publication
- Dissertation research
- Oral defense of dissertation

Students are expected to complete all coursework, three laboratory rotations, and clinical assignments during the first year. Each student will be assigned a SOT at the beginning of the first year to assist with the coursework. The second year is devoted to research and enhanced preparation for the Candidacy Qualifying Exam. At the end of the second year, students must have passed all requirements to take the Candidacy Qualifying Exam to attain doctoral degree



Rahul Kumar and Paul Northcott, PhD

candidacy status. Each student will then, in consultation with the Dean, select a four-member (with the option of a fifth) Dissertation Committee at the beginning of the second year. The Dissertation Committee will include the primary dissertation advisor and will meet with the student at least twice a year, evaluate the Candidacy Qualifying Exam, and generally work with and guide the student toward timely completion of the required research. This Committee will also oversee the preparation and oral defense of the dissertation and recommend pass/fail. Students who fail the Candidacy Qualifying Exam and/or the oral defense of their dissertation will be able to repeat them once. During both exams, a member of the Dissertation Committee, who is not the candidate's primary mentor, will be appointed as Chair.

### **Intent to Graduate**

An Intent to Graduate form must be submitted to the Graduate School at the beginning of the semester in which the student expects to complete a degree.

### **Degree Completion Time Limit**

Students are expected to complete the Master's degree within two years, with three years as the maximum time allowed – including any leaves of absence. Students are expected to complete the doctoral degree in four to five years, with six years as the maximum time allowed. If a student has officially been approved to withdraw from the program and then re-enters, the period of withdrawal will not be included as part of the time to degree. Any exceptions to this policy require the approval of the Dean.

## **The COMMITMENT-LEADERSHIP Student-Advisor Compact**

### **As a student, I will:**

- C**ollaborate with my advisor to develop a research project that will address a key scientific question.
- O**rganize and plan my pathway towards timely completion of my degree.
- M**aximize my progress and continually seek guidance from my advisor and colleagues.
- M**anage time constraints to work efficiently, and maintain consistent and optimum performance.
- I**ncrease my skillsets, knowledge and independence by seeking the best training opportunities.
- T**horoughly embrace my role as a student and be respectful of my advisor, advisors and peers.
- M**aintain accurate and detailed scientific records in compliance with St. Jude policy.
- E**ndeavor to publish my research and data in a timely manner in consultation with my advisor.
- N**ote and comply with ethical standards and regulations, and the Code of Conduct.
- T**hrive under the tutelage of my advisor as I embark on a career in science.

### **As an advisor, I will:**

- L**isten to my student and develop an intellectually stimulating research project.
- E**stablish challenging but achievable and clearly defined research goals.
- A**ssess my student's performance regularly and counsel them on realistic career opportunities.
- D**evelop a training plan that enhances my student's scientific knowledge, skills and independence.
- E**ngage with my student: I will listen to them, be approachable and share my knowledge.
- R**einforce ethical research standards and report alleged violations without bias.
- S**ustain a stimulating research environment that promotes curiosity, excitement and creativity.
- H**elp my student to be both an independent thinker and a collaborative researcher.
- I**nspire my student to complete their studies quickly and to pursue the next stage of their career.
- P**ublish my student's research and appropriately acknowledge their contributions.



# STUDENT SUPPORT

The Graduate School offers an array of student support programs, services, and activities that are consistent with its mission and vision. These support systems promote a higher level of academic learning and development, and foster personal growth beyond the classroom.

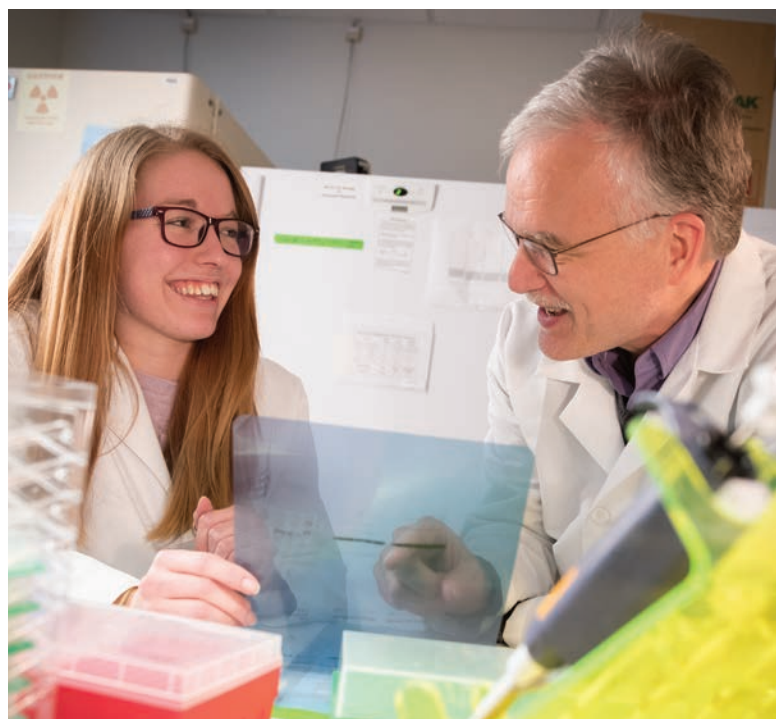
The Graduate School offers the following comprehensive personal and training support packages to students accepted into its graduate programs:

## Personal Support Package:

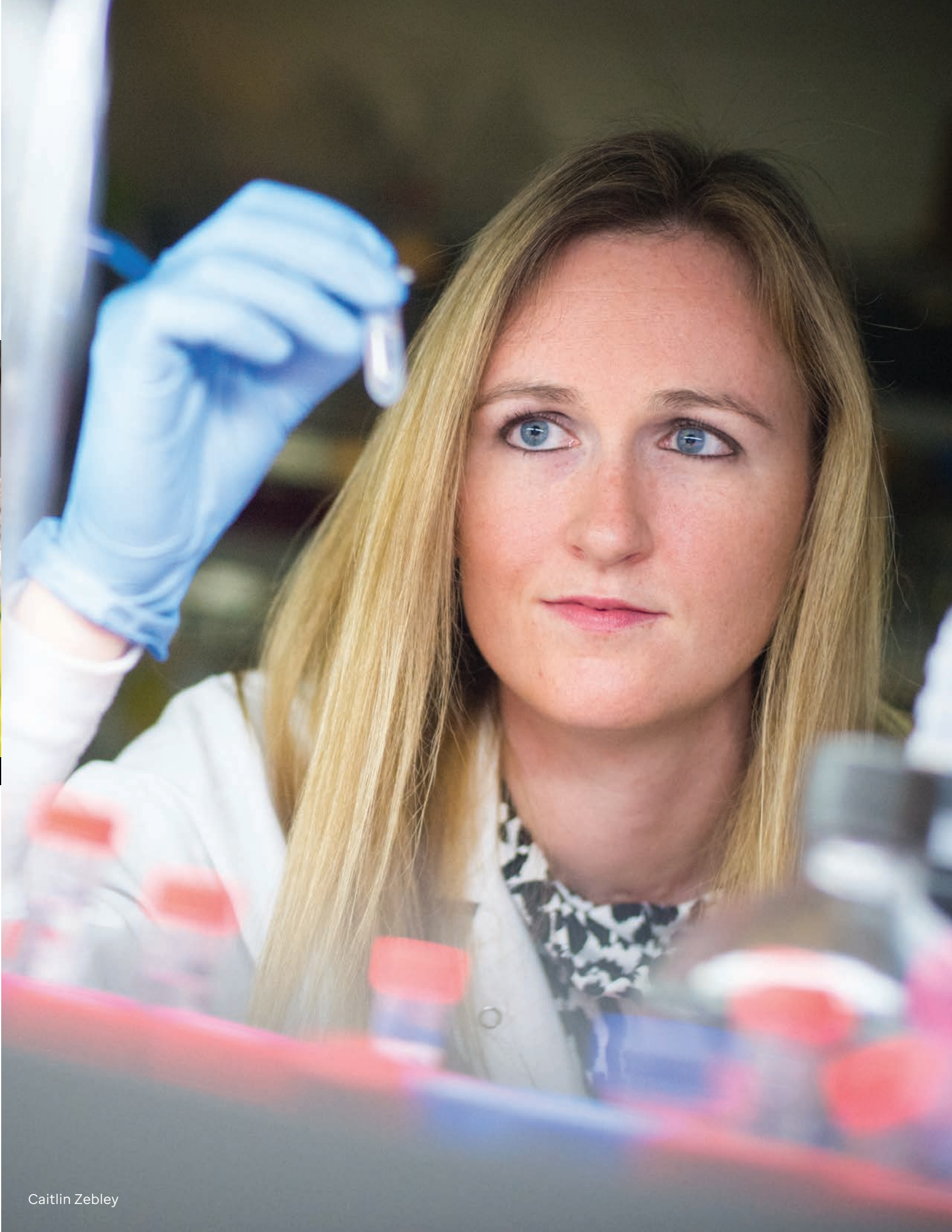
- Competitive stipend - currently \$38,246 annually (Doctoral only)
- Medical, dental and vision benefits for students and dependents (Doctoral only)
- Medical and personal leave with required approvals
- Special services accommodations
- Free health services
- On-campus Fitness and Wellness Center
- Holidays and approved breaks
- Kay Café Dining
- Free on-campus parking
- Opportunities to volunteer in programs supporting St. Jude patients

## Training Support Package:

- Full tuition scholarship of \$20,000 annually
- Allowance to support laboratory research (Doctoral only)
- Laptop computer for the duration of studies at St. Jude
- Electronic access to St. Jude research resources
- Electronic access to St. Jude learning and educational resources
- Access to the Biomedical Library and electronic services including online access to scientific journals
- Professional development and skills training
- Allowance to fund training related travel - scientific meetings, etc. (Doctoral only)
- Academic success support and services
- Mentoring and tutoring support program
- Internationally recognized guest speaker program
- Career development support



Rebecca Florke and John Schuetz, PhD



Caitlin Zebley

# RESOURCES

## ON-CAMPUS

Contact Person	Department	Title	Telephone
Dr. Stephen W. White	Graduate School	President and Dean	(901) 595-1503
Brian Walton	Graduate School	SVP and Associate Dean	(901) 595-1502
Dr. Racquel Collins	Graduate School	Assistant Dean	(901) 595-1504
Tiffany Young-Polk	Graduate School	Registrar	(901) 595-1501
Dayna Baker	Graduate School	Coordinator – Graduate School Operations	(901) 595-1500
Dr. Shaloo Puri	Global Pediatric Medicine	Director-GPM Grad Studies Prog and Assistant Dean	(901) 595-7573
Julie Laveglia	Global Pediatric Medicine	Project Coordinator	(901) 595-1913
Zachary Rose	Information Services	Applications Analyst	(901) 595-4348
Doug Austin	Information Services	Technical Support Specialist	(901) 595-0239
IS Service Desk	Information Services	Help Desk	(901) 595-2000
Robert Britton	Biomedical Library	Director	(901) 595-3389
Brent Powell	Spiritual Care Services	Director	(901) 595-3672
Security	Security	Main Operator	(901) 595-4444
Transportation	Security	Main Operator	(901) 595-4444

## OFF-CAMPUS

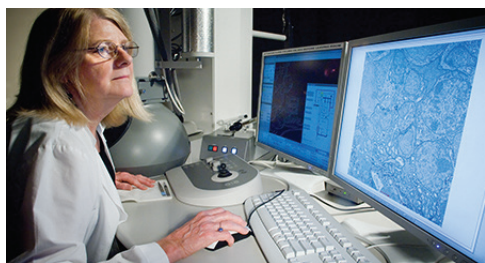
Resource	Service	Address	Telephone
Emergency	Police/Fire		911
Memphis Police	Police	170 N. Main Street Memphis, TN 38103	(901) 636-3700
Baptist Memorial Hospital	Hospital	6019 Walnut Grove Road Memphis, TN 38120	(901) 226-5000
Methodist University Hospital	Hospital	1265 Union Avenue Memphis, TN 38104	(901) 516-7000
Regional One Health Medical Center	Hospital	877 Jefferson Avenue Memphis, TN 38103	(901) 545-7100
St. Francis Hospital	Hospital	5959 Park Avenue Memphis, TN 38119	(901) 765-1000
Baptist Minor Medical Center	Walk-in Clinic	3295 Poplar Avenue, Suite 105 Memphis, TN 38111	(901) 327-8188
Methodist Minor Medical Center (Midtown location)	Walk-in Clinic	1803 Union Avenue, #2 Memphis, TN 38104	(901) 722-3152
Lakeside Behavioral Health System	Mental Health – inpatient	2911 Brunswick Road Memphis, TN 38133	(901) 377-4700



# SHARED RESOURCES

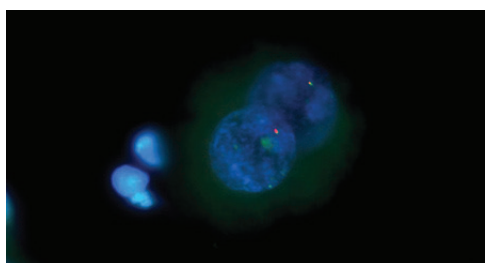
St. Jude and its Cancer Center Support Grant provide an impressive array of shared resources and core facilities to support all research programs on campus. More than 40 facilities provide St. Jude investigators with access to cutting-edge technologies. Expert technologists staff these facilities that provide access to sophisticated instrumentation not readily available in each laboratory.

## SCIENCE

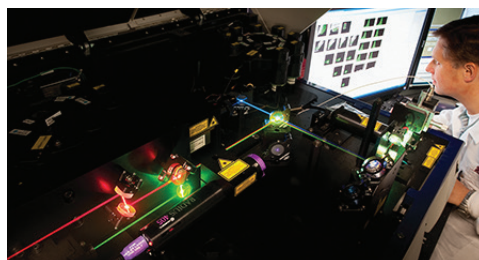


**Cell and Tissue Imaging Center - Electron Microscopy** is a highly-specialized resource utilizing advanced techniques in electron microscopy imaging.

**Cell and Tissue Imaging Center - Light Microscopy** assists scientists on design and execution of the imaging experiment; assists with image acquisition, analysis, quantification, presentation, and publication; and educates on the theory and practice of the resident technologies.



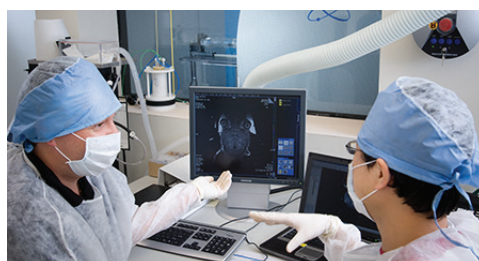
**Cytogenetics** provides a large diversity of cytogenetic services, including standard G-band karyotyping, spectral karyotyping, FISH analysis, and FISH probe design and development.



**Flow Cytometry and Cell Sorting** provides investigators with access to expertise in all aspects of flow cytometry and cell sorting.

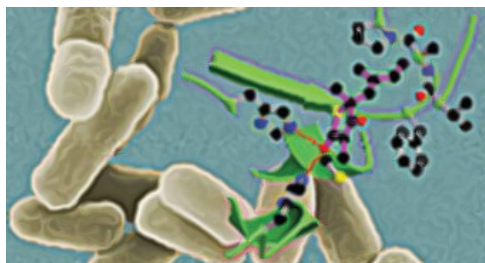


**Molecular Interaction Analysis** provides research investigators with state-of-the-art technologies for the quantitative characterization of proteins and protein interactions on surfaces and in solution.

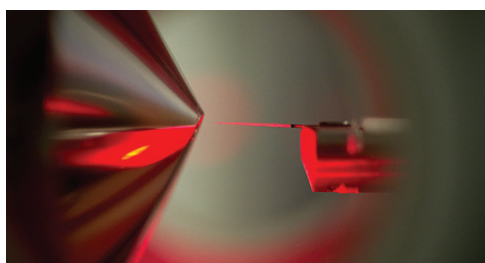


**Preclinical Imaging Core** facilitates the use of cutting-edge imaging technology to complement investigators' research efforts, including magnetic resonance imaging (MRI), bioluminescence imaging, and high-resolution ultrasound.

**Preclinical Pathology Core** supports and advances translational research by providing the highest quality laboratory services utilizing state-of-the-art equipment, accurate laboratory methods, and personnel with expertise in comparative pathology.



**The Protein Production Facility** provides a large-scale protein expression and purification service to support the translation of discoveries in molecular and cellular biology to chemical and structural biology.



**Proteomics and Mass Spectrometry Facility** provides mass spectrometry-based protein analysis services to investigators, including simple protein characterization, posttranslational modification analysis, and comprehensive profiling of the proteome and phosphoproteome.



**Transgenic Core Unit** incorporates the latest in genome-editing technologies to rapidly produce genetically modified models and provides gene-targeting services, stem cell lines for gene-targeting experiments, selectable marker plasmids for construction of gene-targeting vectors, and training in stem cell culture.



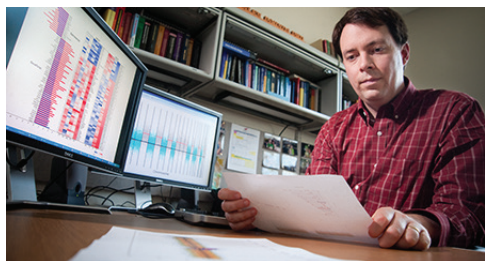
**Hartwell Center for Bioinformatics and Biotechnology** provides expertise and research support in several high-throughput biotechnologies, including Functional Genomics, Genome Sequencing, Genotyping Analysis, High-Throughput DNA Sequencing, and Macromolecular Synthesis.

## INFORMATICS

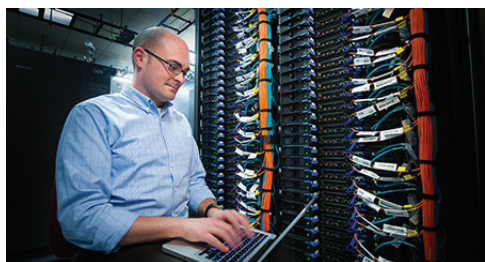


**Bioinformatics & Research Computing** provides investigators with access to sophisticated bioinformatics resources that exist in their own departments and also within a shared resource closely aligned with the Comprehensive Cancer Center and the Pediatric Cancer Genome project.

**The Center for Applied Bioinformatics (CAB)** was established in 2019 with a mission to provide centralized genomic and bioinformatic analytic services for St. Jude investigators. The CAB has research scientists and software engineers of diverse background and expertise, covering the areas of genomics, genetics, transcriptomics and epigenetics.

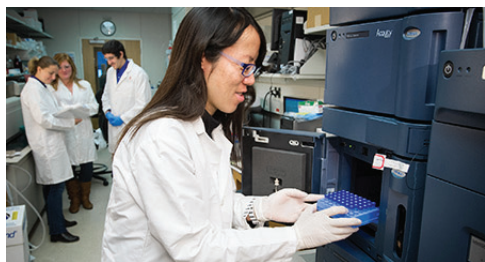


**Biostatistics** promotes clinical, translational, and laboratory investigations through the further development and creative application of statistical science, including interfaces with biology, medicine, and information technology.



**High-Performance Computing Facility** is part of St. Jude Information Sciences and provides principal investigators and their research groups with access to on-campus scientific computing facilities through a variety of computing platforms.

## CLINICAL AND TRANSLATIONAL



**Clinical Pharmacokinetics** facilitates and centralizes high-quality, competitively funded, peer-reviewed pharmacokinetic/ pharmacodynamic research in clinical models.



**Good Manufacturing Practice Facility/ Therapeutics Production and Quality** provides investigators the ability to develop and produce innovative therapeutics that may not find an initial investment by a major pharmaceutical company. The facility also supports the manufacture of products for use in preclinical studies.



**Human Applications Laboratory** provides expertise in hematopoietic stem cell processing, gene transduction, flow cytometric analysis and sorting, primary human tissue culture, and cellular vaccine preparation.



**Preclinical Pharmacokinetics** supports pharmacokinetic and pharmacodynamic investigations executed in the preclinical setting by way of bioanalytical methods development and validation, preclinical study design, and pharmacometric analyses.



## OTHER SHARED RESOURCES



**Biomedical Communications** supports the internal and external initiatives of the medical, scientific, and administrative communities by providing comprehensive visual communications solutions, including photography, digital imaging, broadcast video, illustration, graphic design, and print production.



**Biomedical Engineering** blends traditional engineering and medicine to advance health care through the creation of innovative devices and service procedures.



**Biomedical Library** provides resources 24 hours a day, seven days a week and can be accessed during normal business hours, after hours, or through the Biomedical Library intranet site.



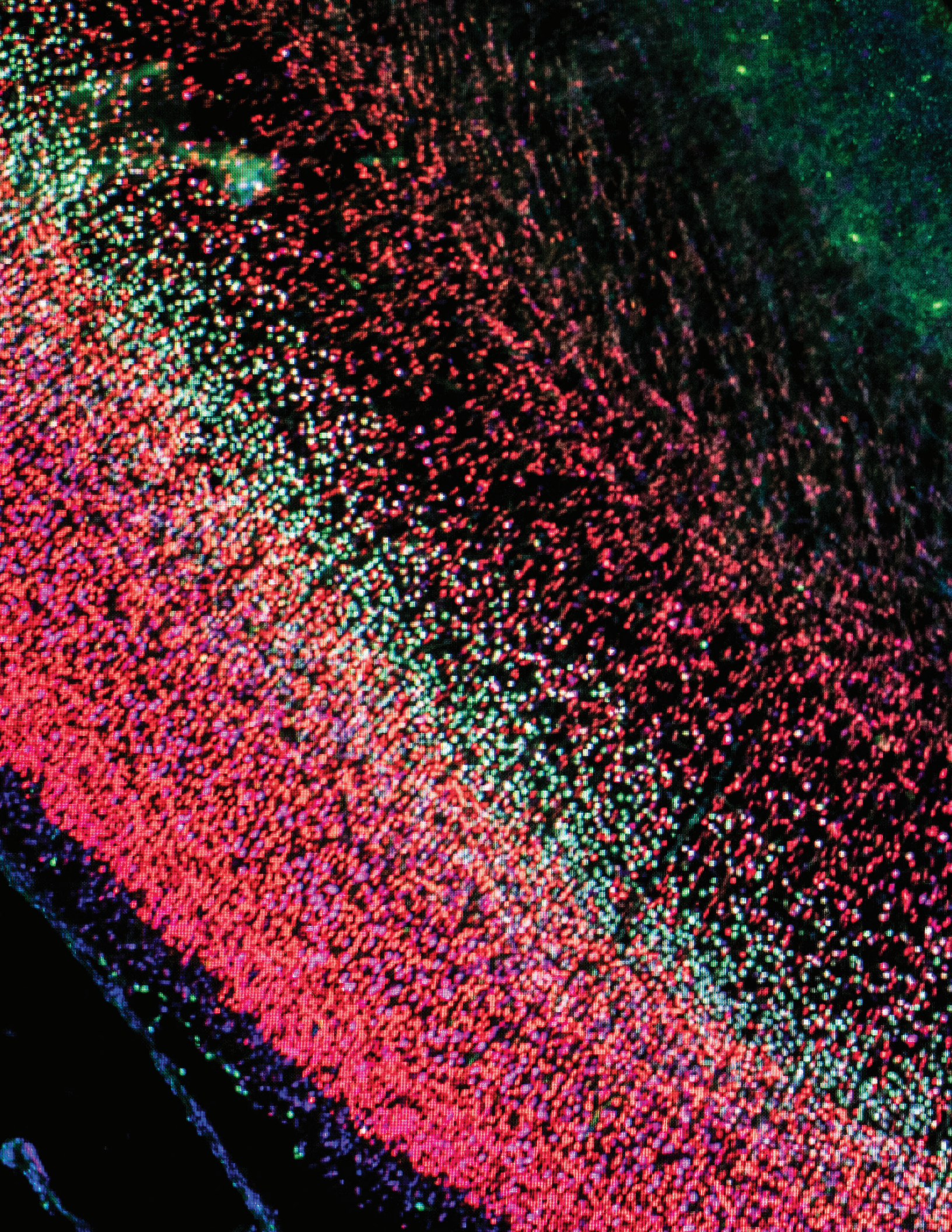
**Office of Technology Licensing** assists with patenting and licensing inventions and exchanging research materials, facilitates interaction with investigators from other academic institutions and companies, and reviews consulting agreements.



**Scientific Editing** provides editing, copyediting, and proofreading of scientific documents and also presents workshops on writing, publication strategy, and good grantsmanship.

The **Biomedical Library** staff manages access to approximately 7,600 electronic journals, nearly 19,000 electronic books, and multiple databases that include PubMed, Web of Science, SciFinder, Journal Citation Reports, UpToDate, and CINAHL. All of the library materials are accessible to St. Jude employees and students from their desktop or laptop – including via remote access. The Biomedical Library is located in the MTC and open 24 hours a day, 7 days a week, and fully staffed (3 professional staff and 1 support staff) during regular business hours Monday-Friday. Computer workstations in the library provide additional access to full-text electronic journals, the Internet, and databases. Other services provided by the Biomedical Library staff include interlibrary loans, assistance with NIH Public Access Policy compliance, and literature search consultations.







# STUDENT LIFE

## LIFE IN MEMPHIS

Situated on a bluff overlooking the Mississippi River, Memphis is the metropolitan hub of a six-state area known as the Mid-South. Residents of Memphis enjoy a relatively low cost of living, the purest water supply in the country, more trees per square mile than any other city, a temperate climate, four distinct seasons, and the hospitable atmosphere and pace of the “City of Good Abode.” Memphis provides all the charm and hospitality of a Southern city and the cultural diversity and entertainment opportunities of a large metropolis. A wealth of recreational activities is available for casual and competitive athletes, from scenic trails and river routes to organized races, clubs, and events. With a metropolitan population of more than a million people, Memphis retains much of the allure of a small town, yet features world-class museums, parks, music, dining, and entertainment. Notable destinations include the following:

- Professional sporting events, including the Memphis Grizzlies NBA basketball team; the Memphis Redbirds Triple-A minor league baseball team, which is an affiliate of the St. Louis Cardinals organization; and the Memphis 901 FC soccer team.
- Beale Street, one of the most famous music districts in the world
- Memphis Botanic Garden and Dixon Gallery and Gardens
- Broadway shows at the Orpheum Theatre and multiple local performing arts groups
- Concerts at the FedExForum, Cannon Center for the Performing Arts, and Levitt Shell
- Shelby Farms, one of the nation’s largest urban parks
- Kayaking on the Wolf River





# HOUSING

A wide variety of affordable housing exists to suit almost any lifestyle. Choices range from high-rise apartments and renovated downtown lofts overlooking the river to a seemingly endless array of single-family homes in the area's numerous metropolitan, suburban, and rural neighborhoods. One of the most popular places to live in Memphis is Mud Island. Located on the Mississippi River and only 1.5 miles from the St. Jude campus, Mud Island provides a central location with a true community feel. A lighted walking/jogging path borders a park along the riverfront. With six apartment complexes and hundreds of single-family homes, a small retail district, and striking views of the river, it is no wonder that many St. Jude postdoctoral fellows, faculty, and staff have chosen to call Mud Island their home. Other popular housing areas include multiple historic neighborhoods in Midtown, the South Main arts district, and South Bluffs. Whether you prefer an older, established family neighborhood or an arts area with proximity to trendy restaurants and nightlife, these diverse neighborhoods have much to offer and are only a short distance from the St. Jude campus.

The Graduate School offers discounted housing for first-year graduate students: Harbor Island Apartments on Mud Island and Parcels at Crosstown Concourse in Midtown. Graduate student housing offers single or roommate-style living with queen bedrooms and individual bathrooms, fully outfitted kitchens, private laundry room, and community amenities. The apartments are fully furnished, and all extra charges for utilities (electric, heat, water, cable, and internet) are included as part of your housing contract. For students relocating to Memphis with significant others, there are a limited number of one-bedroom apartments. The housing contract is \$28 per day (~\$850 per month). Free shuttles are available 24/7 at either location, offering a safe and convenient way for students to transfer between the St. Jude campus and student housing throughout the week.

**Whatever your interests,  
the greater Memphis area  
offers something for  
everyone!**



# COURSE DESCRIPTIONS

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**BMS8001 | Genes to Proteins****4 credits**

This course will cover fundamental topics in biology at the molecular level and provide a molecular foundation for the subsequent core courses. We will build upon the central “genes to proteins” dogma of molecular biology by discussing how genes are organized and packaged in the cell, how genes are regulated, and the determinants of gene transcription, gene silencing, and epigenetics. We will continue by discussing how proteins are generated, modified, and function in the cell. During this section, the Core Facilities Program will showcase the state-of-the-art methods in gene sequencing and protein analysis and will illustrate the power of these approaches to differentiate disease states.

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**BMS8101 | Cell Biology****3 credits**

This course will cover fundamental topics in biology at the cell and organelle level and provide a molecular foundation for the subsequent core courses. We will build upon the foundation of Genes to Proteins and focus on how cellular organelles contribute to normal and disease biology in Part 1. Part 2 will focus on how organelle systems collaborate to regulate cellular biological process including energy production, receive and transmit signals with the outside environment, regulate homeostasis and regulate movement. During this section, the Core Facilities Program will showcase the state-of-the-art methods in cellular imaging from both electron microscopy and light microscopy and illustrate the power of these techniques to assess normal and disease biology.

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**BMS8201 | Developmental Biology****3 credits**

This course will cover fundamental topics in developmental biology and will consist of three parts. Part 1 will include a basic introduction to model organisms, including major invertebrate and vertebrate models; major stages of vertebrate embryonic development and their molecular regulation; and an introduction to modern evolutionary concepts and the construction of phylogenies. Part 2 will cover the basic definition of a stem cell, describe biologically important and clinically relevant examples of stem cells, and explain the transcriptional mechanism by which stem cells are maintained and differentiate. Part 3 will discuss fundamental topics in developmental neurobiology and cover the structure, function, development, and dysfunction of the central and peripheral nervous systems. These three parts will be highly complementary; for example, Part 3 will complement Parts 1 and 2, with a focus on neural induction, genesis, migration, and neural crest cells. The Core Facilities Program will highlight state-of-the-art methods in transgenesis, stem cells, gene editing, and veterinary pathology and will illustrate the power of these methods to model diseases, establish platforms for drug studies and genetic analysis, and achieve the long term goal of directed differentiation of therapeutically useful cell types.

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**BMS8301 | Computational Biology****1 credit**

This course covers the algorithmic and machine learning foundations of computational biology, combining theory with practice. We cover both fundamental topics in computational biology and current research frontiers. We study fundamental techniques, recent advances in the field, and work directly with current large-scale biological datasets.

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**BMS8302 | Biostatistics****1 credit**

Biomedical research is becoming increasingly data-intensive and data-driven, and St. Jude has an outstanding interdisciplinary program with innovative biostatistics tools for accessing, managing, analyzing, and integrating such complex data. This course is designed to provide students with a rigorous statistical education, coupled with exposure to a broad range of biomedical research applications. This course will also prepare students to be part of an interdisciplinary team for conducting biomedical research.



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**BMS8401 | BMS8402 | Core Facilities****1 credit each**

The Core Facilities Program is designed and will be scheduled to complement the basic science topics under discussion during the core courses. Students will participate in structured visits to the institutional and departmental research core facilities to observe how the available technologies work and learn about our onsite capabilities.

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**BMS8501 | BMS8502 | Topics in Clinical & Translational Research****2 credits each**

The Topics in Clinical & Translational Research Program is led by a multidisciplinary team comprising a basic scientist, a translational researcher, and a clinical researcher. To participate in this program, students will need to complete mandatory human subjects' protection training by using the online Collaborative Institutional Training Initiative (CITI) platform provided through St. Jude Children's Research Hospital. There will be six modules (one week each) during the first year, and each module will be taught concurrently with the basic science curriculum and other topics. Each module will have an experiential component and a conceptual component. In addition to the six modules, each student will be assigned a patient at the beginning of their first year of graduate school. The clinical and basic research faculty will identify suitable patients to be followed throughout the year.

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**BMS8702 | Cancer Biology****3 credits**

This course will cover essential concepts in cancer pathogenesis, highlighting fundamental cellular regulatory processes that are subverted in cancer. We will build upon previous discussions of genome organization and apply these to understand the genomic abnormalities that drive cancer development, how they are identified, and new insights into disease classification driven by identification of molecular signatures. We will include historical examples of how oncogenes and tumor-suppressor genes were identified, integrated with discussion and analysis of current literature highlighting different model systems for cutting-edge analysis of the mechanistic consequences of cancer-associated mutations and signaling pathways of central importance in cancer. During this section, the Core Facilities Program will showcase state-of-the-art methods in monitoring tumor development in the Preclinical Imaging Core. Students will also engage in clinical shadowing during this section.

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**BMS8812 | Immunology****2 credits**

This course will cover fundamental topics in immunology. The course will begin by examining the cellular components of the innate and adaptive arms of the immune system, which will include a discussion of how these cellular subsets develop, become activated, and differentiate. It will continue by discussing how the immune response is carefully orchestrated to eliminate foreign pathogens without destroying healthy cells. It will also examine how the immune response can be manipulated to enhance protection against pathogens, prevent autoimmunity, and eliminate tumors.

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**BMS8822 | Infectious Diseases****2 credits**

This course will cover the basic methods for infectious diseases and case studies of important disease syndromes and entities. Methods will include stating the signs and symptoms of infectious diseases to which first responders may be exposed; identifying preventive measures such as standard precautions, immunizations and infectious disease screenings; stating post-exposure procedures; and describing recordkeeping roles and responsibilities. The course will cover topics associated with microbes in health and disease and therapeutic strategies. It will build upon the preceding sections by discussing how microbes affect basic cellular/immunologic processes, how these lead to particular syndromes/diseases, including cancer, how the host can affect microbes, and the concept of "good" microbes. It will also delve into cutting-edge therapies through the use of systems biology, while moving the students toward a "big picture" understanding of the molecular mechanisms of disease, with a focus on the immunocompromised host.

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**BMS8902 | Pharmacology & Chemical Biology****2 credits**

This course will introduce fundamental concepts important to the science of drug action and target identification. The course will build upon our understanding of the initial rationale for and ultimately the successful implementation of novel drug therapies at St. Jude. The course will describe and discuss features of the host, the target cell, and the biochemical targets that affect drug action. The course will also discuss modern approaches to screening for new drugs and the identification of drug targets. This course will be complemented by core facility visits.

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**BMS8951 | BMS8952 | BMS8953 | Laboratory Rotations****3 credits each**

An important component of the students' first year training will be three lab rotations in the laboratories of selected graduate faculty. Each rotation will be six weeks, and no other course work will occur during that time. This approach will also ensure that students become fully immersed in the research of their chosen laboratories. Each student will be assigned a small research project during the rotation, and will formally present results the graduate faculty and other researchers.

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**BMS8961 | Scientific Writing & Communications****3 credits**

The Scientific Writing & Communications course is intended to teach students the basic writing skills needed to successfully publish manuscripts and obtain grant funding. However, other peer-to-peer professional communications will also be included (e.g., professional correspondence, peer review, meeting abstracts).

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**BMS8991 | BMS8992 | BMS9301 | BMS9302 | BMS9401 | BMS9402 | BMS9501 | BMS9502 | Reading & Research****9 credits each**

Research is a requisite part of the curriculum as an enrollment in Reading & Research in year one and continuous enrollment in subsequent Reading & Research courses until the student's dissertation defense. This course enables the student to function as a member of a research team in a laboratory setting while also furthering their independent dissertation research. The student's primary advisor will continuously evaluate their progress in accordance with the student's qualifying exam proposal. The student and primary advisor will meet at least once per term with the student's dissertation committee and to submit an evaluation by the end of each term to the Dean. It is expected that the student will author a minimum of two papers related to their independent research for submission to a journal(s) for publication.

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**GCH8100 | New Student Orientation****0 credits**

The new student orientation course is designed to assist new Global Child Health students in their academic and social preparation for success in the graduate program. This course will assist in the completion of all materials, the student's adjustment to the St. Jude campus and resources, and the faculty members and their research.

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**GCH8101 | Principles of Biostatistics****3 credits**

This course is designed to provide students with a strong foundation in principles and methods of Biostatistics. It will assist students in developing the knowledge, skills and perspectives necessary to analyze data. Major topics include descriptive statistics, elements of probability, introduction to estimation and hypothesis testing, nonparametric methods, techniques for categorical data, regression analysis, analysis of variance, and elements of study design. Through lectures, virtual labs and group discussions, this course will focus on identifying data sets, refining research questions, univariate and bivariate analyses and presentation of initial results.

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**GCH8111 | Introduction to Epidemiology****3 credits**

The course will provide a basic understanding of the methods and tools used by epidemiologists to study the health of populations. The course will help the student understand that health is defined broadly, and the types of questions asked and answered by epidemiologists are infinitely varied. This happens as new health conditions arise (e.g., widespread gastro-intestinal illness), new methods are developed to better elucidate mechanisms by which disease occurs (e.g., enhanced



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genetic testing mechanisms), previous health conditions take on new importance (e.g., obesity, antibiotic resistant tuberculosis), or epidemiologic methods are applied to problems in the domain of other disciplines (e.g., violence prevention). This variety makes epidemiology an exciting and useful endeavor. This course covers all the material and topics typically taken in an introductory course for epidemiology. The course will include basic math: addition, subtraction, multiplication and division skills are necessary. It is important that students understand how to manipulate fractions, exponentiate a number, and take the natural log of a number.

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**GCH8121 | Foundations of Global Health**

**3 credits**

This course is designed to equip students with an understanding of the foundational concepts, challenges and opportunities in global health and how they relate to child health. It will provide a global perspective on child health, childhood cancers and other catastrophic illnesses in children worldwide and discuss how complex social, political, economic, and biomedical factors inform our understanding of child health. The imperative for the students is to understand these factors individually and synergistically and leverage this understanding to set priorities, form policies and design interventions. The students will be able to identify areas of interest and knowledge gaps within the field of global child health that they can focus on through the program.

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**GCH8132 | Research Methods in Global Health**

**3 credits**

This course will introduce basic methods for undertaking research and program evaluation within health systems and health organizations and provide a foundation in study design, research question development, field implementation, measurement, validity and reliability. It will focus on statistical principles as well as applied skills necessary to answer questions using data, data acquisition and interpretation and presentation of results. Students will build critical skills in designing studies and conducting, interpreting and synthesizing research and scientific literature. Quantitative, qualitative and mixed methods research approaches will be examined and selection of appropriate measurements and survey development for field implementation will be emphasized on. It will be relevant to those engaged in policy research, social science research, or program impact evaluation within health delivery systems and/ or those who will apply the results of research done by others.

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**GCH8142 | Global Health Economics**

**3 credits**

The course will provide an overview of the relevance of microeconomic theories and basic concepts in macroeconomics to global health. It will describe how markets for health and health services differ from other goods and will discuss the theoretical and empirical aspects of key health economics issues, including the demand for health and health services, supply side concerns, health insurance, the provision of public goods, and related topics. The course will help understand and apply key economic concepts including efficiency, asymmetric information, agency, moral hazard, and adverse selection to real world problems in health policy.

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**GCH8152 | Introduction to Health Systems**

**3 credits**

The course will focus on existing frameworks on health systems and principles of health system organization and cross-national comparative analysis. It will relate to research questions related to population health and systems' performance. It will present a purposeful framework for analysis of why health systems are not able to achieve broad objectives related to child health and introduce processes to reform the systems in different policy area that will impact child health care. This course will also examine the role of partnerships, policies and health care in a global health context and will be contextualized within a multi-level framework of child health.

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**GCH8201 | Child Health and Burden of Diseases**

**3 credits**

This course will define and critically examine the environmental, epidemiologic, demographic, biomedical, sociological and anthropological perspectives on health and disease in developing countries. It will also provide students with a range of frameworks and lenses through which public health issues are filtered and focus on the underlying causes of morbidity and mortality

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of child health and focus on child cancers and other catastrophic diseases in children. It will present methods for measuring the burden of disease, review approaches to program and service development to modify risk factors, present lessons learned from successful developing country programs, and discuss implications for health services development and international development policies. It will include sections on both communicable and non-communicable diseases relevant to child health.

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**GCH8211 | Political Economy of Global Health**

**3 credits**

This course presents theoretical and historical perspectives, empirical cases, and research issues in policy analysis and political economy in global health, that impact health of children. It will enable students to examine the impact of political economy on national and global health initiatives and the role of different stakeholders- international, governmental, non-governmental- for profit and not-for-profit actors. They will learn to perform stakeholder analysis and develop an understanding of how the different actors interact and how this interaction impacts child health. The course also provides strategic skills for those in future leadership roles to influence the health policy process. Major topics to be covered include analyzing how health policy is shaped by interest groups, media, public opinion, legislative lobbying, elections, coalition building, policy legacies, institutions, and the politics of information and examine the implications for children with childhood cancers and other catastrophic diseases.

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**GCH8242 | Strategic Management of Child Health**

**3 credits**

This course will provide an overview of key concepts and tools in strategic management that students will be able to draw upon throughout their careers. Topics will include competitive analysis, formulation and implementation of strategy, and strategic measurement and management of organizational performance. It will include cases that will represent a diverse cross-section of health care organizations, ranging from academic medical centers to government owned hospitals, as well as ministries of health to non-governmental organizations (NGOs) to private health care corporations, both US and global organizations that provide child health care.

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**GCH8252 | Innovation and Global Health Systems**

**3 credits**

The course will discuss the importance of innovation in health systems strengthening and new ways of thinking and organizing people, processes, and resources to make this happen. It will introduce core elements of design thinking and demonstrate how it can foster new approaches to complex and persistent problems with special relevance to child health. The focus will not be limited to product innovation and will extend to improved health policies, systems and delivery methods that enhance efficiency, effectiveness, quality, sustainability, safety and/or affordability within the health systems context; with the promise to accelerate progress towards solving the most urgent child health issue including childhood cancers and other catastrophic diseases.

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**ORN8000 | New Student Orientation**

**0 credits**

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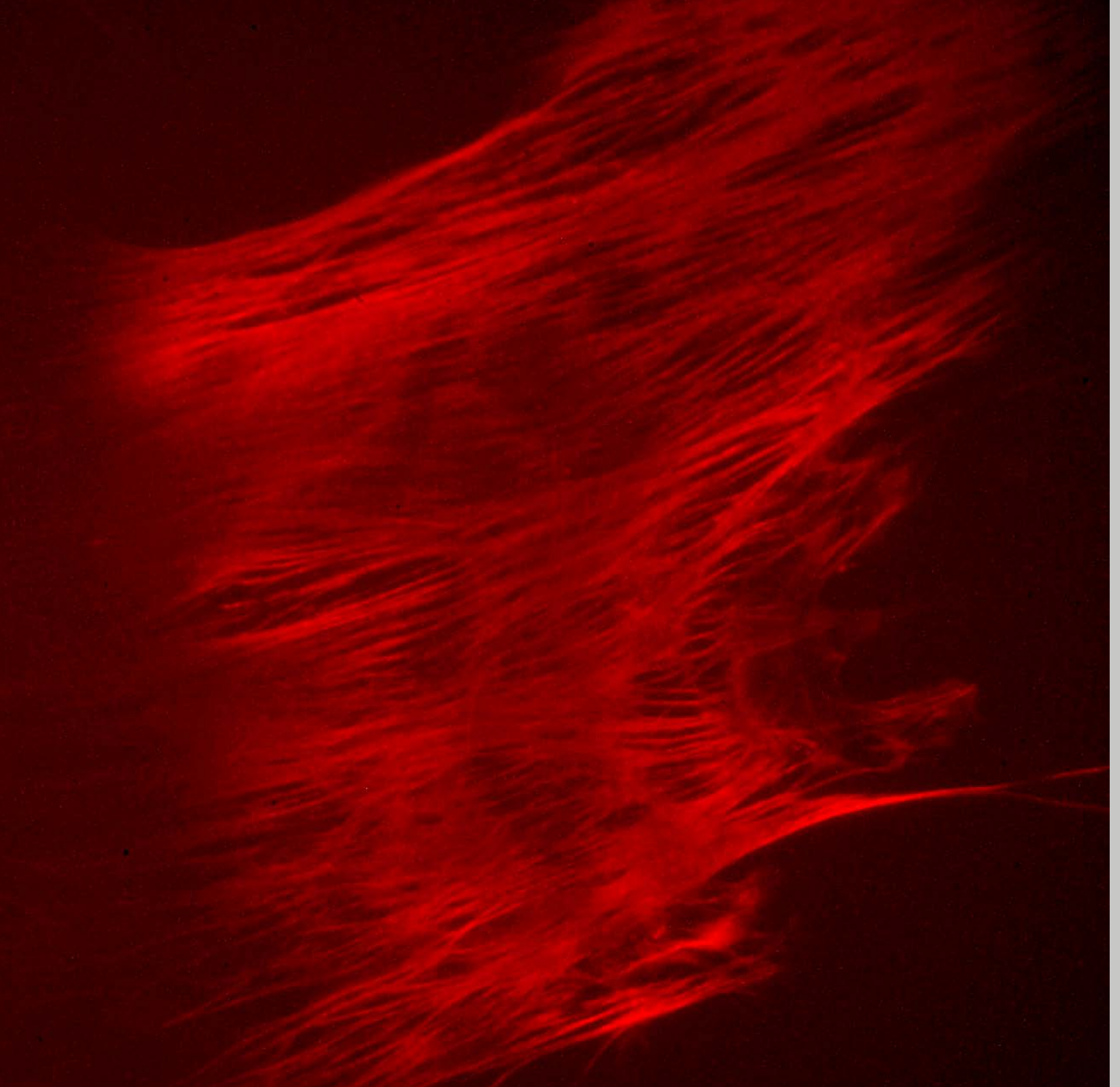
**RMD8000 | Research Methods**

**0 credits**

This introductory course covers fundamental techniques, supporting concepts, and data analysis. This course aims to provide students with practical knowledge and experience with some of the most common experiential methods used.







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